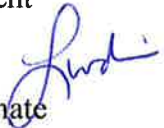




## MEMORANDUM

**To:** Julio Frenk  
University President

**From:** Linda L. Neider   
Chair, Faculty Senate

**Date:** September 27, 2019

**Subject:** Faculty Senate Legislation #2019-26(B) – Creation of a Juris Doctor and Master of Health Administration (JD/MHA) Dual Degree, Business School jointly with the School of Law

\*\*\*\*\*

The Faculty Senate, at its September 25, 2019 meeting, had no objections to the approval of the School of Business and School of Law's joint proposal to create a Juris Doctor and Master of Health Administration in Health Management and Policy. The dual degree program involves two existing programs and will allow students to complete both degrees in an accelerated timeframe.

The dual degree program will require successful completion of 114 credit hours. The current JD program requires 88 credit hours and the MHA requires 40. In the proposed curriculum, students would complete 82 credit hours in the JD program and 32 hours in the MHA program.

The proposal is enclosed for your reference.


This legislation is now forwarded to you for your action.

LLN/ss/rh

cc: Jeffrey Duerk, Executive Vice President and Provost  
John Quelch, Dean, Business School  
Anthony Varona, Dean, School of Law  
Sandy Abraham, Executive Liaison for Interdisciplinary Programs, School of Law  
Karoline Mortensen, Associate Professor, Health Management and Policy, Business School

**CAPSULE:** Faculty Senate Legislation #2019-26(B) – Creation of a Juris Doctor and Master of Health Administration (JD/MHA) Dual Degree, Business School jointly with the School of Law

**PRESIDENT'S RESPONSE**

APPROVED:   
(President's Signature)

DATE: 10/22/19

Dean John Quelch

OFFICE OR INDIVIDUAL TO IMPLEMENT: Dean Anthony Varona

EFFECTIVE DATE OF LEGISLATION: IMMEDIATELY  
(if other than June 1 next following)

NOT APPROVED AND REFERRED TO: \_\_\_\_\_

REMARKS (IF NOT APPROVED): \_\_\_\_\_



# UNIVERSITY OF MIAMI

## Proposal Submission Checklist

Proposals are to be submitted to the Office of Assessment and Accreditation (OAA), if applicable, the Graduate Council (for graduate programs excluding Law and Medical), if applicable, and the Faculty Senate. Refer to the [Procedures for Program Changes](#) document for information on the approvals and notifications needed for program changes and the [Proposal Submissions Specifications](#) document for an explanation of the process and a list of the materials required.

(Please note that change approvals can take 2 semesters to complete.)

### FORM INSTRUCTIONS:

1. Save/download the form as a pdf.
2. After completing the information below, print and scan the form.
3. Insert it with the background materials that are specified, in the order listed, and submit to [facsen@miami.edu](mailto:facsen@miami.edu).

**Please note:** only scanned versions can be accepted.

Include this checklist at the beginning of each proposal.

### KEY CONTACT PERSONNEL INFORMATION

First Name

Sandy / Karoline

Last Name

Abraham / Mortensen

Proponent's Title

Executive Liaison for  
Interdisciplinary Programs and  
Initiatives / Associate Professor

Department, if applicable

School/College

School of Law / Miami Business School

E-mail

sabraham@law.miami.edu / kmorte

Phone

8-4030 / 8-9525

Title of Proposal

New Joint Degree: Juris Doctor and Master in Health Administration

(-continue to next page-)

## MANDATORY MEMORANDA AND FORMAT

*Please check that each item listed below is included in the proposal package of materials, in the ORDER as listed. The applicable title (i.e. Letter of Explanation, Memo from the Dean, etc. ) is to precede each section in the materials.*

Only proposals conforming to this format will be accepted.

**1. This completed checklist.**

---

**2. Letter of explanation. (2-3 pages only, double spaced, 12 pt font)**

Yes     No

If no, explain why:

---

**3. A memo from the dean(s) signifying approval of the faculty of the relevant School(s) / Colleges(s).**

Yes     No

If no, explain why:

---

**4. A memo that all affected or relevant School / College Council(s) have approved.**

Yes     No

If no, explain why:

**5. A memo from the department chair(s) signifying approval of the faculty of the relevant department(s).**

Yes     No

If no, explain why:

---

**6. A memo from the Office of Accreditation and Assessment (OAA) if the proposal involves academic programs (degrees, certificates, majors, minors, concentrations, specializations, tracks, etc.) such as new programs, closing programs, or program changes (such as changes in requirements, program length, modality, name, location).**

*(To be submitted by OAA to the Graduate Council or the Faculty Senate, as appropriate.)*

Applicable     Not applicable.

If not, explain why:

---

**7. A memo from the Graduate School Dean signifying approval of the Graduate Council (for graduate programs only).**

*(To be submitted to the Faculty Senate by the Graduate Council.)*

Applicable     Not applicable.

If not, explain why:

**8. Academic Deans Policy Council (ADPC) approval, for interdisciplinary issues and as appropriate. Please consult with the Dean of the Graduate School or the Secretary of the Faculty Senate to check if this is needed.**

Yes       No

If no, explain why:

**9. Additional required documents as listed on the "Proposal Submissions Specifications," i.e. market analysis, budget information, assessment of library collections, etc. as specified.**

List additional documents included:

End form.

UNIVERSITY OF MIAMI  
SCHOOL of LAW



## MEMORANDUM

**TO:** General Welfare Committee  
Faculty Senate

**FROM:** Patricia Sánchez Abril, J.D., Vice Dean, Graduate Business Education  
Steven Ullmann, Ph.D., Professor and Chair, Health Management & Policy  
Karoline Mortensen Ph.D., Associate Professor, Health Management & Policy  
Sandra Abraham, Executive Liaison, Interdisciplinary Programs and Initiatives

**Subject:** New Joint Degree: Juris Doctor and Master in Health Administration

**Date:** August 12, 2019

---

Proposal: To create a joint Juris Doctor and Master in Health Administration degree program.  
(See attached proposal by Dr. Steven Ullmann, Dr. Karoline Mortensen, and Sandra Abraham for details.)

Reasoning:

- See attached proposal for details on specific reasoning.

Procedural History:

- Graduate Business Education Committee – Discussed and approved 10/9/2018
- School Council of the Miami Business School – Discussed and approved 10/19/2018
- School of Law Faculty – Discussed and approved 11/7/2018
- Graduate School Council – Discussed and approved 4/16/2019

## Joint Degree Programs: JD and a UM Graduate Program

### November 2018

#### **Preface:**

Over the past nine years, the School of Law has put together 9 joint degree programs: JD/MM; JD/MA in Arts Presenting; JD/PhD in Environmental Science and Policy; JD/MBA (1 year pgm.)/LLM in either Tax, Real Property or Estate Planning; JD/MD; JD/MA in Latin American Studies; JD/MPA; JD/MA in Communications; and MD/MSEd in Law, Community and Social Change. The fundamental objective of these programs is to give students an opportunity to supplement the knowledge and skills obtained in the JD program with knowledge and expertise in a second discipline. In the case of the PhD program and the MD program as well as a few of the Masters programs, students can augment their graduate/professional program with the additional knowledge and skills obtained in the JD program. Since admissions, requirements, tuition, and degree conferral are done separately for each program, these combinations offer students the opportunity to save time and tuition dollars through the double-counting of some number of credits. In addition, each program will know that the student is, in fact, enrolled in a second program, so that curriculum scheduling and program requirements can be considered appropriately. For example, the first year of the JD program requires all students to only take JD courses in an assigned cohort with lock-step course scheduling.

Programs selected to become joint with the School of Law JD program are those where the combination of degrees has the potential to expand the student's career path over the long-term and are especially useful as professions and academic research foci consistently continue to become more interdisciplinary.

Because the number of students who obtain joint degrees (the JD and one other) is small --a total of approx. 20 to 30 students across all 12 joint degrees in any given academic year-- there has never been an impact on either program's administrative staff or budgets.

The Law School in concert with all U.S. Law Schools encourages students to use other disciplines to expand their understanding of the law as one significant way of becoming the better professionals today and in the future. This is successfully and profitably accomplished through joint degree programs, interdisciplinary course offerings, the co-listing of courses, participation in professional symposia and talks, legal clinics, and university-wide sponsored events.

Seen from the perspective of the University of Miami as a whole, these joint degree offerings display the breadth of our academic strengths, highlight the need for and availability of interdisciplinary initiatives, further encourage synergy among our own academic schools, and enhance our appeal to the world outside.



Department of Health Management and  
Policy

# Memo

**To:** Graduate Business Education Committee (GBEC), Miami Business School

**From:** Department of Health Management and Policy  
Steven Ullmann, PhD, Professor and Chair  
Karoline Mortensen, PhD, Associate Professor and MHA Program Director

**cc:** Graduate Business Education Committee

**Date:** Proposal submitted 10/3/18  
GBEC meeting: 10/9/18

**Re:** Proposal: JD/MHA Joint Degree

---

## Overview:

The University of Miami is proposing to offer a joint J.D./M.H.A. program allowing students to earn a J.D. and a Master in Health Administration (M.H.A.) in 3.0 or 3.5 years.

This joint degree program will allow 8 J.D. credits to be applied to the M.H.A. degree and 6 M.H.A. credits to be applied to the J.D. degree, saving the student 14 credits between the two programs.

The Department of Health Management and Policy faculty have reviewed and unanimously approved the following proposal.

Questions about the J.D. program should be directed to Sandra Abraham, Executive Liaison for Interdisciplinary Programs, 305-284-4030, [sabraham@law.miami.edu](mailto:sabraham@law.miami.edu).

Questions about the M.H.A. program in Health Administration should be directed to Karoline Mortensen, Assoc. Professor, Health Management and Policy, Miami Business School, 305-284-9525, [kmortensen@bus.miami.edu](mailto:kmortensen@bus.miami.edu)

## Background:

This program is designed for students with an interest in law and health administration. It offers students health care specifics including the structure, organization, policy and delivery of health care.

Having both degrees will be especially helpful for students with an interest in health care systems, insurance companies, compliance, medical device companies, health care facilities as well as the pharmaceutical industry or health policy organizations.

Students will be awarded a Graduate Business Certificate as part of the curriculum for this program.

**Admissions Process:**

- Students will be admitted to the Law School J.D. program and the Health Administration master's program separately. Typically students will begin in the Law School in the first year, and begin the master's program in their second year of Law School. However, it is possible for students to begin in the Health Administration program and then apply to the Law School, be accepted and begin the joint degree program/first year of the J.D. program the following year. (M.H.A. students need to save at least 6 credits to be completed after they begin their J.D. program.)
- Applications to the M.H.A. program may be submitted between mid-August and April 1<sup>st</sup> for a fall start. The GRE or GMAT will not be required; the student's LSAT scores will be used instead. Once a student applies, the Business School will request the student's Law School application from the Law School.

**Program Requirements:**

- The J.D. students in this joint degree program will complete 82 credits in the School of Law. Additionally, 6 credits from the M.H.A. program in Health Administration will be applied to the student's Law School transcript for a total of 88 required J.D. credits.
- The M.H.A. in Health Administration/ JD students will complete 32 credits in the master's program. Additionally, 8 J.D. credits will be applied toward their M.H.A. degree for a total of 40 required M.H.A. credits.
- As defined above, 14 credits will be counted toward both degrees: 6 credits from the School of Law and 8 credits from Health Administration.
- Students will be required to attend the J.D. program full-time during their first year of Law School. No courses in the M.H.A. program may be taken during the first year unless the student begins the M.H.A. program first and then applies to the Law School for acceptance to the joint degree program.
- Students who begin in the J.D. program will be able to take courses in Health Administration beginning the fall of their second year.
- Students must complete all J.D. requirements and all M.H.A. requirements as defined by their programs.
- Students may take summer law courses which may reduce the length of the joint degree program by up to a semester.
- Students may take 17 credits/semester (fall and spring) if they have a 3.0 law school G.P.A. or receive permission from the Associate Dean of Academic & Student Services and Strategic Initiatives. The maximum number of credits for summer term is 7 credits.

**Law School Requirements:**

- **Required:**
  - Health Rights Clinic: 6 credits
  - Health Law: 2 credits
  
- **Electives:** (at least 4 credits from the following list):
  - Hospitals, Health Care Services and Access: An Interdisciplinary Inquiry: 3 credits
  - Business Associations: 4 credits
  - Nonprofit Organizations and Social Enterprises: 3 credits
  - Start-up Law and Entrepreneurship: 2 credits
  - Introduction to the Deal: 2 credits
  - Corporate Compliance and Social Responsibility: 2 credits
  - Insurance Law: 3 credits

**Business School Requirements:**

- The Program Director will determine with the student the course curriculum allowing for 8 credits to come from the J.D. program.
- All 14 credits in the Graduate Business Certificate curriculum must be completed in order to receive the certificate.

Sample Program Schedule: Two sample programs are provided below:

**JD/MHA in Health Administration  
 3 year program with 2 summers**

	Fall	Spring	Summer	Annual	Cumulative
<b>First Year</b>					
Law	16	16	7	39	39
Health Adm.	0	0	0	0	0
<b>Second Year</b>					
Law	9	9	5	23	62
Health Adm.	8	8	2	18	18
<b>Third Year</b>					
Law	10	10	0	20	82
Health Adm..	8	6	0	14	32

**JD/MHA in Health Administration  
 3 1/2 year program**

	Fall	Spring	Summer	Annual	Cumulative
<b>First Year</b>					
Law	16	16	0	32	32
Health Adm.	0	0	0	0	0
<b>Second Year</b>					
Law	10	10	0	20	52
Health Adm.	6	6	2	14	14
<b>Third Year</b>					
Law	12	10	0	22	74
Health Adm.	4	6	0	10	24
<b>Fourth Year</b>					
Law	8	0	0	8	82
Health Adm.	8	0	0	8	32

UNIVERSITY OF MIAMI  
SCHOOL of LAW



1311 Miller Drive, Suite C 223  
Coral Gables, FL 33146

Phone: 305-284-3978  
Fax: 305-284-3210  
www.law.miami.edu

**Osamudia R. James**  
Acting Dean and Professor of Law

November 8, 2019

Dr. Tomas Salerno  
Chair, Faculty Senate  
University of Miami  
Coral Gables, FL 33146

Dear Dr. Salerno,

I am delighted to report that the JD/MHA in Health Administration joint degree program proposal was presented to the law school faculty on November 7, 2018. It was reviewed and approved by our faculty. I fully support this joint degree program and am pleased to be working with the Business School on this program, one of two newly proposed joint degree programs between the two schools.


Sincerely,

Osamudia R. James  
Acting Dean and Professor of Law



MEMORANDUM

TO: General Welfare Committee  
Faculty Senate

FROM: W. Brian Barrett, Speaker of the School Council   
Anita Cava, Professor, Business Law, Second Vice Chair, School Council  
Shirley Dennis-Escoffier, Associate Professor, Accounting,  
First Vice Chair, School Council  
Howard Gitlow, Professor, Management Science  
Karoline Mortensen, Associate Professor, Health Management and Policy  
A. Parasuraman, James W. McLamore Chair and Professor, Marketing  
Philip Robins, Professor, Economics  
Sara Rushinek, Professor, Business Technology  
Chester A. Schriesheim, Professor, Management

Subject: New Joint Degree: Juris Doctor and Master in Health Administration

Date: October 26, 2018

---

The School Council, at its October 19 meeting, voted unanimously to approve the new joint Juris Doctor and Master in Health Administration degree program.

Please note that the voting members of the Miami Business School (MBS), the regular faculty per the MBS bylaws, voted to delegate all decisions on curriculum issues to their elected representatives on the School Council for the fall 2018-spring 2019 academic year.



MEMORANDUM

TO: General Welfare Committee  
Faculty Senate

FROM: John Quelch, Dean, Miami Business School

Subject: Support for the Joint JD and Master in Health Administration Degree Program

Date: November 30, 2018

---

This memo is to document my support for the proposed joint Juris Doctor and Master in Health Administration degree program.

Thank you.

A handwritten signature in black ink, appearing to read 'John H. Quelch', with a flourish at the end.



**MEMORANDUM**

**DATE:** April 1, 2019

**TO:** Patricia Abril, Vice Dean, Graduate Business Education  
Miami Business School

**FROM:** Patty Murphy, Associate Provost for University Accreditation  
Office of Assessment and Accreditation

**RE:** New JD/MHA Dual Degree

PBM

The Miami Business School notified my office of its intent to offer a new dual degree program with the Law School effective Fall 2019: Juris Doctor (JD) and Master of Health Administration (MHA) in Health Management and Policy. The proposed dual degree program involves two existing programs (academic plan codes: LAWJ\_JD and HADM\_MHA). The proposed program will allow students to complete both degrees in an accelerated timeframe and provide graduates with preparation to pursue careers in a variety of industries including health care systems, insurance companies, and health policy organizations.

The proposed dual degree program will require successful completion of 114 credit hours. The current JD program requires 88 credit hours and the MHA requires 40. In the proposed curriculum, students would complete 82 credit hours in JD program and 32 credit hours in the MHA program.

The proposed new program does not "represent a significant departure, either in content or method of delivery" from what we are currently approved by SACSCOC to offer due to the following:

- The proposed dual degree program meets the SACSCOC requirement of a minimum of 60 credit hours for two graduate degrees.
- The proposed dual degree program is a repackaging of existing courses. No new courses are being added.
- The proposed dual degree program will be supported by current qualified faculty.
- The University is currently approved to offer both of the programs included in the proposed dual degree program.
- The majority of the proposed dual degree program will not be offered via distance education and, in any case, the University is approved to offer 100% distance education programs.
- The proposed dual degree program will be offered on the University's Coral Gables campus.
- Each graduate program covers the literature in the field through its required core coursework.
- Each graduate program ensures ongoing student engagement in research and/or appropriate professional practice and training experiences through applied course work in each program.



SACSCOC only requires notification of program changes that represent a significant departure from our current programs. Therefore, no notification or approval is required for this change.

Please contact me if you have any questions at [pattymurphy@miami.edu](mailto:pattymurphy@miami.edu) or (305) 284-3276.

CC: Faculty Senate  
Guillermo Prado, Dean of the Graduate School  
John Quelch, Dean of the School of Business  
Alexander Mas, Assistant Director, School of Business  
Karen Beckett, University Registrar  
Carrie Glass, Executive Director of Student Financial Assistance and Employment

UNIVERSITY OF MIAMI  
GRADUATE SCHOOL



Graduate School  
P.O. Box 248125  
Coral Gables, FL 33124-3220

Phone: 305-284-4154  
Fax: 305-284-5441  
graduateschool@miami.edu

**MEMORANDUM**

DATE: April 18, 2019

TO: Tomas Salerno  
Chair, Faculty Senate

FROM: Guillermo (Willy) Prado *Guillermo Prado*  
Dean, Graduate School

SUBJECT: Proposal – New Juris Doctor and Master of Health Administration Dual Degree

---

The Miami Business School and School of Law submitted a proposal to create a joint Juris Doctor and Master of Health Administration degree program. The proposal was discussed at the meeting of the Graduate Council on Tuesday, April 16, 2019, and was approved by all those present. The Graduate Council recommended that a statement be added to the proposal stating the following: **“Students will be required to attend the Juris Doctor program full-time during the first year of Law School. No courses in the Master of Health Administration program may be taken the first year unless the student begins the Health Administration program first and then applies to the Law School for acceptance to the joint degree program.”**

CC: John Quelch, Dean, Miami Business School  
Patricia Sánchez Abril, Vice Dean, Graduate Business Education  
Steven Ullmann, Professor and Chair, Health management and Policy  
Karoline Mortensen, Associate Professor, Health Management and Policy  
Sandra Abraham, Executive Liaison, Interdisciplinary Programs and Initiatives  
Tiffany Plantan, Director of Education, Graduate School  
Patty Murphy, Associate Provost for University Accreditation, Office of  
Assessment and Accreditation