



MEMORANDUM

To: Julio Frenk, President

From: Tomás A. Salerno
Chair, Faculty Senate

Date: April 1, 2019

Subject: Faculty Senate Legislation #2018-48(B) – 1) Creation of a *Certificate* in Security Management and 2) a *Concentration* in Security Management in the Master of Arts in International Administration Program (MAIA), College of Arts and Sciences

The Faculty Senate, at its March 27, 2019 meeting, had no objections to the proposal from the College of Arts and Sciences to create 1) a certificate in Security Management and 2) a concentration in Security Management in the Master of Arts in International Administration (MAIA) Program.

The proposed certificate program will require successful completion of 15 credit hours of required course work whereas students completing the concentration in Security Management within the MAIA will no longer be required to complete IGS 616 Administration of Organizations but will be replaced with alternate courses.

The Faculty Senate does not approve budget concepts, therefore no budget information is included here.


This legislation is now forwarded to you for your action.

TAS/rh

Enclosure

cc: Jeffrey Duerk, Provost and Executive Vice President for Academic Affairs
Guillermo Prado, Dean of the Graduate School
Leonidas G. Bachas, Dean of the College of Arts and Sciences
Maryann Tobin, Executive Director of Programs, College of Arts and Sciences
Bradford McGuinn, Director, Master of Arts in International Administration Program

CAPSULE: Legislation #2018-48(B) – 1) Creation of a Certificate in Security Management and 2) a Concentration in Security Management in the Master of Arts in International Administration (MAIA) Program, College of Arts and Sciences

APPROVED:  DATE: 4/24/19
(President's Signature)

OFFICE OR INDIVIDUAL TO IMPLEMENT: Dean Leonidas Bachas

EFFECTIVE DATE OF LEGISLATION: IMMEDIATELY
(pending any additional approval by the Board of Trustees)

NOT APPROVED AND REFERRED TO: _____

REMARKS (IF NOT APPROVED): _____



Proposal Submission Checklist

Proposals are to be submitted to the Office of Assessment and Accreditation (OAA), if applicable, the Graduate Council (for graduate programs excluding Law and Medical), if applicable, and the Faculty Senate. Refer to the [Procedures for Program Changes](#) document for information on the approvals and notifications needed for program changes and the [Proposal Submissions Specifications](#) document for an explanation of the process and a list of the materials required.

(Please note that change approvals can take 2 semesters to complete.)

Include this checklist at the beginning of each proposal.

(Complete the information below, save the form as a pdf, and insert it with the background materials that are specified, in the order listed, and send the package electronically as noted above.)

KEY CONTACT PERSONNEL INFORMATION

First Name

Bradford

Last Name

McGuinn

Proponent's Title

Senior Lecturer, Director of the MAIA program

Department, if applicable

School/College

College of Arts & Sciences

E-mail

bmcguinn@miami.edu

Phone

305-284-8783

Title of Proposal

Proposal to Establish a Certificate in Security Management and a Concentration in Security Management in the Master of Arts in International Administration Program

(-continue to next page-)

MANDATORY MEMORANDA AND FORMAT

Please check that each item listed below is included in the proposal package of materials, in the ORDER as listed. The applicable title (i.e. Letter of Explanation, Memo from the Dean, etc.) is to precede each section in the materials.

Only proposals conforming to this format will be accepted.

1. This completed checklist.

2. Letter of explanation. (2-3 pages only, double spaced, 12 pt font)

☒ Yes ☐ No

If no, explain why:

3. A memo from the dean(s) signifying approval of the faculty of the relevant School(s) / Colleges(s).

☒ Yes ☐ No

If no, explain why:

4. A memo that all affected or relevant School / College Council(s) have approved.

☒ Yes ☐ No

If no, explain why:

5. A memo from the department chair(s) signifying approval of the faculty of the relevant department(s).

☒ Yes ☐ No

If no, explain why:

6. A memo from the Office of Accreditation and Assessment (OAA) if the proposal involves academic programs (degrees, certificates, majors, minors, concentrations, specializations, tracks, etc.) such as new programs, closing programs, or program changes (such as changes in requirements, program length, modality, name, location).

(To be submitted by OAA to the Graduate Council or the Faculty Senate, as appropriate.)

☒ Applicable ☐ Not applicable.

If not, explain why:

7. A memo from the Graduate School Dean signifying approval of the Graduate Council (for graduate programs only).

(To be submitted to the Faculty Senate by the Graduate Council.)

☒ Applicable ☐ Not applicable.

If not, explain why:

8. Academic Deans Policy Council (ADPC) approval, for interdisciplinary issues and as appropriate. Please consult with the Dean of the Graduate School or the Secretary of the Faculty Senate to check if this is needed.

☐ Yes ☒ No

If no, explain why:

This program only involved the College of Arts & Sciences.

9. Additional required documents as listed on the "Proposal Submissions Specifications," i.e. market analysis, budget information, assessment of library collections, etc. as specified.

List additional documents included:

FORM INSTRUCTIONS:

1. Once you have completed the form, save it to your computer by clicking the "Save" button below.
2. Print and scan it.
3. Submit the scanned version to facsen@miami.edu with your proposal. **Please note:** only scanned versions can be accepted.

Save

End form.

**Proposal to Establish a Certificate in Security Management
and a Concentration in Security Management
in the Master of Arts in International Administration Program**

Questions about this proposal should be directed to:

Dr. Bradford McGuinn

Director, Master of Arts in International Administration Program

bmcguinn@miami.edu

Dr. Maryann Tobin

Executive Director of Programs, College of Arts & Sciences

met@miami.edu

#305-284-3737

Executive Summary:

This proposal establishes a Certificate in Security Management and a concentration within the existing Master of Arts in International Administration program in Security Management, to address issues related to the management of security for public and private organizations. It concentrates attention on the intellectual and operational challenges associated with the task of protecting people and property within a changing landscape of threat from human and natural sources. At the epistemic center of the program of study will be a complex understanding of security, requiring vocabularies across academic disciplines that conjoins insights of a technical and theoretical nature in a fashion that allows security managers to be effective and sensitive to the varied contexts shaping their decisions. Interdisciplinary academic study in the complex field of security administration is essential as a point of both entry and advancement in this growing profession. This certificate would exist within the University of Miami's Master of Arts in International Administration (MAIA) program, where security management has been an area of concentration for several years. This proposal offers two paths to completion: (1) as a stand-alone graduate certificate and (2) as an avenue for students to complete the both MAIA degree and the security certificate.

This certificate will be composed of five of the MAIA program's existing courses. As here designed, this professional certificate program will allow the University of Miami to occupy a specific niche within the expanding field of security management, and to provide traditional and non-traditional students an opportunity to obtain a graduate-level certificate within the College of Arts and Sciences.

UNIVERSITY OF MIAMI
COLLEGE of
ARTS & SCIENCES




Office of the Dean

1252 Memorial Drive
Ashe Building, Suite 227
Coral Gables, Florida 33146

Phone: 305-284-4117
Fax: 305-284-5637
as.miami.edu

To: Tomas Salerno
Chair, Faculty Senate

From: Leonidas Bachas
Dean, College of Arts and Sciences 

Subject: New Program and Track:
Certificate in Security Management
Track in Security Management within the MA in International Administration

Date: February 5, 2019

Dear Tom,

I am writing to express my full support of the proposal for a new Certificate in Security Management as well as the addition of a track in Security Management within the existing Master of Arts in International Administration (MAIA) degree. On February 4, 2019, the faculty of the College of Arts and Sciences unanimously voted in favor of these new programs, offered by MAIA with the support of the Office of Interdisciplinary and Professional Studies. I am now forwarding this proposal to the Senate for action.

For your convenience, attached you will find a copy of the proposal. If you have any questions, please feel free to contact me.

LGB/mtt

Monday, October 22, 2018 at 10:40:57 AM Eastern Daylight Time

Subject: Re: MAIA Security Certificate
Date: Monday, October 22, 2018 at 10:30:39 AM Eastern Daylight Time
From: Mallery, Charles H.
To: Tobin, Maryann
Attachments: 5.MAIA Security Certificate 10.01.18.pdf, image001.png

Maryann Tobin,

The College of Arts & science Curriculum Committee approved - A Proposal to Establish a Graduate Certificate in Security Management at it regularly scheduled meeting on October 05, 2018.

The only item not seen by the Committee was a letter of support from the Department Program Director, Professor McQuinn, to accompany the proposal, as required by the Senate.

Attached is a copy of the proposal that was approved at our meeting.

Thanks, Charles. Mallery

associate dean, college of arts & sciences
Merrick bldg., room 304 - (305) - 284-3188 - cmallery@miami.edu

On Oct 19, 2018, at 2:49 PM, Tobin, Maryann <met@miami.edu> wrote:

Hi, Charly and Geoff.

May I please have a support memo or email confirming that the MAIA Security Certificate has been approved by the Curriculum Committee? Thanks and have a great weekend.

Best,
Maryann

Maryann Tatum Tobin, Ph.D.
Executive Director of Programs
University of Miami College of Arts & Sciences
1300 Campo Sano, Suite 215
305-284-3737
met@miami.edu

UNIVERSITY
OF MIAMI



Master of Arts in International Administration
1300 Campo Sano Avenue, Suite 215
Coral Gables, Florida 33146

Phone: 305-284-8783
Fax: 305-284-2023
miami.edu/maia

October 17, 2018

To: Dr. Leonidas G. Bachas, Dean
College of Arts & Sciences

From: Dr. Bradford McGuinn, Director
Master of Arts in International Administration (MAIA) Program

Please allow this memo to confirm that the MAIA core faculty have unanimously offered their support for the creation of the Professional Graduate Certificate in Security Management. As you may be aware, issues of national and global security have been a central focus of the MAIA program for some time. A growing number of our current and graduated students have chosen to focus their studies in our security concentration, gaining insights from our courses that have informed their subsequent careers. A Professional Graduate Certificate in the expanding field of security management would allow the MAIA program to deepen its focus in this area, and enhance its marketability. The MAIA faculty is fully committed to this new certificate program. We forward this proposal to you for review by the full College of Arts & Sciences faculty.

Sincerest Regards,

Dr. Bradford McGuinn

UNIVERSITY
OF MIAMI



November 19, 2018

To: Dr. Leonidas G. Bachas, Dean
College of Arts & Sciences

From: Dr. Jonathan West, Chair
Department of Political Science

I am writing to express my full support of the proposal for a new Professional Graduate Certificate in Security Management. The courses offered as part of this certificate program have been open to MPA students in the past and have been of interest to MPA with a focus on international affairs, global politics, and other issues of security.

Sincerely,

Jonathan West, Ph.D.
Director, MPA Program

UNIVERSITY OF MIAMI
GRADUATE SCHOOL



Graduate School
P.O. Box 248125
Coral Gables, FL 33124-3220

Phone: 305-284-4154
Fax: 305-284-5441
graduateschool@miami.edu

MEMORANDUM

DATE: March 7, 2019

TO: Tomas Salerno
Chair, Faculty Senate

FROM: Guillermo (Willy) Prado *Guillermo Prado*
Dean, Graduate School

SUBJECT: Proposal – To Establish a Certificate in Security Management and a Concentration in Security Management in the Master of Arts in International Administration Program

This proposal establishes a Certificate in Security Management and a concentration within the existing Master of Arts in International Administration program. The proposal was discussed at the meeting of the Graduate Council on Tuesday, February 19, 2019, and was unanimously approved by those present.

Cc: Leonidas Bachas, Dean, College of Arts and Sciences
Bradford McGuinn, Director, Master of Arts in International Administration Program
Maryann Tobin, Executive Director of Programs, College of Arts and Sciences
Dina Moulioukova, Lecturer of International Studies
Tiffany Plantan, Director of Education, Graduate School
Patty Murphy, Associate Provost for University Accreditation, Office of Assessment and Accreditation



MEMORANDUM

DATE: February 1, 2019

TO: Maryann Tobin, Executive Director of Programs
College of Arts and Sciences

FROM: Patty Murphy, Associate Provost of University Accreditation
Office of Assessment and Accreditation

PBM

RE: New (Graduate) Certificate and MAIA Concentration in Security Management

On January 18, 2019, the College of Arts and Sciences notified my office of its intent to offer a new academic credit-bearing, (graduate) Certificate in Security Management and a concentration in Security Management in the Master of Arts in International Administration (MAIA) program [Academic Plan Code: IADM_MA] effective Fall 2019.

The proposed certificate program will require successful completion of 15 credit hours of required course work. The curriculum for the Certificate in Security Management consists of existing courses within the College of Arts and Sciences as shown below:

- Students complete the following required courses:
 - IGS 613 Global Cultures: Religion, Communication, and Security (3 credit hours)
 - IGS 644 Energy Security and Environmental Sustainability (3 credit hours)
 - IGS 645 Human Security Management (3 credit hours)
 - IGS 646 Civil Security Management (3 credit hours)
 - IGS 647 Disaster Response and Humanitarian Intervention (3 credit hours)

Students completing the concentration in Security Management within the MAIA will not be required to complete one of the core courses required for the MAIA program, IGS 616 Administration of Organizations. Instead, they will complete the curriculum below (concentration courses in bold):

- Core Courses (Required)
 - IGS 611 International Organizations (3 credit hours)
 - IGS 612 International Administration (3 credit hours)
 - **IGS 613 Global Cultures: Religion, Communication, and Security (3 credit hours)**
 - IGS 614 World Affairs (3 credit hours)
 - IGS 615 International Economics for MAIA (3 credit hours)
 - IGS 616 Administration of Organizations (3 credit hours)
- Electives
 - **IGS 644 Energy Security and Environmental Sustainability (3 credit hours)**
 - **IGS 645 Human Security Management (3 credit hours)**

- **IGS 646 Civil Security Management (3 credit hours)**
- **IGS 647 Disaster Response and Humanitarian Intervention (3 credit hours)**
- **Capstone (Required): Select One**
 - IGS 617 Practicum in International Administration (3 credit hours)
 - IGS 820 MAIA Masters Project 2 (3 credit hours)

The program will be overseen the director of the MAIA program, Bradford McGuinn. Dr. McGuinn has a Ph.D. in International Studies with a concentration in Middle Eastern Studies from the University of Miami. His research expertise is in the areas of international security, Middle Eastern studies, civil-military relations, and political violence. He has contributed to book chapters dealing with security questions in Latin America, West Africa, the Middle East, and the Caucasus.

The proposed new program does not "represent a significant departure, either in content or method of delivery" from what we are currently approved by SACSCOC to offer due to the following:

- SACSCOC does not regulate the length of certificate programs and the MAIA with the concentration meets the minimum requirement of 30 credit hours for a graduate program.
- The curriculum is simply a repackaging of existing courses. No new courses will be created for the program.
- The new program will be supported by current qualified faculty. No new faculty will be hired.
- The program will be coordinated by a qualified faculty member, Dr. Brandon McGuinn.
- The majority of the program will not be offered via distance education and, in any case, the University is approved to offer 100% distance education programs.
- The program will be offered on the University's Coral Gables campus.

SACSCOC only requires notification of program changes that represent a significant departure from our current programs. Therefore, no notification or approval is required for this change.

Please contact me if you have any questions at pattymurphy@miami.edu or (305) 284-3276.

CC: Faculty Senate
Guillermo Prado, Dean of the Graduate School
Leonidas Bachas, Dean of the College of Arts and Sciences
Bradford McGuinn, Director of the MAIA Program
Karen Beckett, University Registrar
Carrie Glass, Executive Director of Student Financial Assistance and Employment

**Proposal to Establish a Certificate in Security Management
and a Concentration in Security Management
in the Master of Arts in International Administration Program**

Name of the Program:

Certificate Program:

Certificate in Security Management

Concentration within MAIA:

Master of Arts in International Administration
with a concentration in Security Management

Responsible Administrative Unit for the Program:

Master of Arts in International Administration Program
Office of Interdisciplinary and Professional Studies
College of Arts and Sciences

Proposed Date for Implementation: Spring 2019

1. Rationale

a. Exact Certificate Title:

The College of Arts & Sciences' Office of Interdisciplinary and Professional Studies seeks to offer a Certificate in Security Management through the Master of Arts in International Administration (MAIA) program. The certificate will be offered as a standalone program but the same curriculum will be used to offer a new concentration within the MAIA program.

b. Purpose and Goals of the Certificate:

The certificate in Security Management is designed to prepare administrators of public and private organizations to meet multidimensional security challenges in the post-9/11 world. From threats posed by violent human actions to natural disasters and data security, management in times of acute crisis demands a unique array of insights and skills. The program is grounded in an academic, theoretical, understanding of security problems and emergency management strategies. It also emphasizes the development of the practitioner's arts within the strategic, tactical and operational realms of security administration.

This certificate aims to address issues related to the management of security for public and private organizations. It concentrates attention on the intellectual and operational challenges associated with the task of protecting people and property within a changing landscape of threat from human and natural sources. At the epistemic center of the program of study will be a complex understanding of security, requiring mastery of vocabularies across academic disciplines and conjoining insights of a technical and theoretical nature in a fashion that allows security managers to be effective and sensitive to the varied contexts shaping their decisions. Interdisciplinary academic study in the complex field of security administration is essential as a point of both entry and advancement in this growing profession. This

certificate would exist within the MAIA program, where security management has been an area of concentration for several years.

This proposal provides two paths for completion:

- (1) as a stand-alone graduate certificate
- (2) as a concentration within the MAIA program.

This certificate will be composed of five of the MAIA program's existing courses. The program will enable the University of Miami to occupy a specific niche within the expanding field of security management and to provide traditional and non-traditional students an opportunity to obtain a graduate-level certificate at the College of Arts and Sciences.

c. Motivation and Demand:

The College of Arts & Sciences already offers several graduate-level certificates and add-on programs for existing graduate students or as stand-alone programs for professional and non-traditional students. These existing certificate programs include Geographic Information Systems (GIS) and Criminology and Criminal Justice. The existing Master of Arts in Latin American Studies with a GIS Certificate (30 credits) has served as a model for the MAIA/Security Certificate Curriculum outlined in this proposal.

The Certificate Program in Security Management seeks to add to that catalog a program designed to examine matters of international security, disaster preparation and relief systems, and humanitarian interventions in situations of geopolitical significance. Students enrolled in the Certificate Program in Security Management can complete the program as a stand-alone 15-credit certificate or as part of the 30-credit MAIA program.

Certificate programs of this type exist at several universities, include Harvard's Extension School, Georgia Tech, the University of Richmond, Purdue, and MIT. An analogous program, as an example, is Columbia University's Certification of Professional Achievement in Human Rights, which is a 12-credit post-baccalaureate certificate program that caters specifically to non-traditional learners through summer, evening, and accelerated courses. This program is also designed for adult and professional students, although other qualified applicants are welcomed.

MAIA has a strong commitment to serving the active military and veteran communities. It regularly hosts prominent members of the local security enforcement community to provide guest lectures in these courses, including military and civilian leadership from the United States Southern Command (SouthCom), the Miami-Dade Police Department, and the American Red Cross. MAIA's existing relationship with these various organizations provides opportunities for working professionals and cohorts to participate in this program, due to the evening course offerings (all courses in the MAIA core curriculum are offered during the 6:20pm-9:05pm block). The University of Miami is also a participant in the Yellow Ribbon GI Enhancement Program. This provision of the post-9/11 GI Bill helps cover expenses of earning a Master's degree for qualifying service personnel from the U.S. Armed Forces. This year, MAIA was among several University of Miami programs recognized as "Best of the Best for 2018" by U.S. Veterans Magazine.

2. Curriculum

a. List the major divisions of the field in which graduate degree work will be offered.

The Certificate Program in Security Management will be administered by the Office of Interdisciplinary and Professional Studies through the College of Arts & Sciences' MAIA program. The MAIA program is an affiliate of the Association of Professional Schools of International Affairs (APSIA) and a member of the International Association of Schools and Institutes in Administration (IASIA).

b. Description.

The proposed Certificate Program in Security Management at the University of Miami would have four advantages. The first is location. The joining of a multicultural city, with its Hemispheric and global interconnections, to the study of security management would allow for a broadly-based student pool and provide students with insights into the various levels of security administration from an international perspective. The second advantage turns on experience. As an interdisciplinary program, one that joins theory and practice across multiple intellectual traditions, MAIA also makes extensive use of members of the professional community in its courses. This affords students contact with senior professionals in the security field. The program also draws upon a unique quality of expertise, with professors who have taught security related courses for many years and a cadre of practitioners who serve as regular guest speakers and resources. And finally, as the program places analytical problems at its pedagogical center; its guest lecturers across a range of disciplines within the University of Miami community will invest this course of study with an intellectual texture not often found in security management programs.

3. Requirements

The Certificate Program in Security Management will require 15 credits of graduate coursework. All of the courses put forward in the proposal are currently offered by the MAIA program. No new courses are required.

a. Prerequisites.

Admission to the program will be handled by the Office of Interdisciplinary and Professional Studies.

Requirements include:

- i. Completion of an application
- ii. A baccalaureate degree from an accredited institution
- iii. A cumulative undergraduate GPA of 3.0
- iv. An interview (may be conducted in person, over the phone, or via web conferencing). Professional applicants are also encouraged to submit a resumé.*
- v. A personal statement of intent in which the applicant details reasons for pursuing the certificate program.

*At present, the MAIA program requires the GRE except in cases where the applicant has significant professional or military experience. In these cases, a GRE waiver may be requested from the Graduate School.

b. Courses.

This proposal provides two paths for completion: (1) as a stand-alone graduate certificate and (2) as a concentration within the MAIA program.

The proposed Certificate Program in Security Management program requires the completion of 15 hours of graduate credit.

Stand-alone Security Management Certificate Courses		Credits
IGS 613	Global Cultures: Religion, Communication, and Security	3
IGS 644	Energy Security and Environmental Sustainability	3
IGS 645	Human Security Management	3
IGS 646	Civil Security Management	3
IGS 647	Disaster Response and Humanitarian Intervention	3
Total		15

Students may also choose to complete the Certificate Program in Security Management as concentration within the MAIA program, thus replacing existing elective credits within the MAIA curriculum with those that complete the certificate requirement (shown in *italics*). Please note: IGS 613 is part of the existing MAIA core curriculum.

Master of Arts in International Administration Concentration in Security Management		Credits
IGS 611	International Organizations	3
IGS 612	International Administration	3
<i>IGS 613</i>	<i>Global Cultures: Religion, Communication, and Security</i>	<i>3</i>
IGS 614	World Affairs	3
IGS 615	International Economics for MAIA	3
<i>IGS 644</i>	<i>Energy Security and Environmental Sustainability</i>	3
<i>IGS 645</i>	<i>Human Security Management</i>	3
<i>IGS 646</i>	<i>Civil Security Management</i>	3
<i>IGS 647</i>	<i>Disaster Response and Humanitarian Intervention</i>	3
IGS 617	Practicum in International Administration	3
Or	Or	
IGS 820	MAIA Masters Project	
Total		30

Academic Bulletin course descriptions and additional course content information is listed below:

IGS 613 Global Cultures: Religion, Communication, and Security

An overview of world religions and cultures as a backdrop of effective communication for international professionals. Religion and political conflicts have increasingly become a staple of our complex, globalized world. As a result, it is important for professionals working with international and non-governmental organizations to understand the religions and the cultures of the world to better facilitate their work in different societies in Africa, Asia, Europe, the Caribbean and the Americas. Since religion as an integral part of many cultures, understanding the religious implications of certain activities is important in navigating certain

societies and facilitating the work of professionals, especially in regions where religion and political violence dominate foreign relations and foreign policy.

Questions of culture and religion are of central importance for the security manager. From the conflicts that arise from considerations of identity, to the need for professionals to be sensitive to matters of diversity, this course surveys the cultural landscape of world regions, allowing students an appreciation of people, place and perspectives, while also providing the tangible skills of cross-cultural communication that will allow them to be effective as security professionals in domestic and international contexts.

IGS 644 Energy Security and Environmental Sustainability

The concepts of environmental sustainability and energy security will be covered, stressing the importance of energy and mitigation of climate change in formulation of country strategies, advancement of national interests and shaping of the international system.

The threat surface confronting the security manager is a deeply textured one. Whether working with a non-governmental organization in places of conflict over natural resources or with a local agency seeking to mitigate the impact of climate change, the security professional will require an understanding of the ways in which human need and the natural world interact. This course provides insights into the security of populations in the context of the search for viable sources of energy and the sustainability of their environment.

IGS 645 Human Security Management

The theoretical approaches and the major global threats to human security along with some of the most promising policy solutions will be explored. Some of these human security threats are well known, like genocide, and others, like cybersecurity, are newly emerging.

From civil conflict to cyber insecurity, school shootings and the many sources of menace facing populations today, the security professional faces a range of conceptual and operational challenges. This course provides students a theoretical understanding of security studies in its traditional and more contemporary aspects. With its holistic approach toward "human security," the security manager will be provided an integrated understanding of the theoretical approaches to this subject as well as their policy implications.

IGS 646 Civil Security Management

This course examines the management of civil crisis issuing from violent human actions. In the first section of the course, a framework will be developed that addresses the security of "civil space," emphasizing actions threatening public order and individual safety. Emphasis will be placed on the burdens of "critical incident management" and the elements central to its success. The course will also examine specific threats to civil order and the management of systems designed to mitigate their effects.

IGS 647 Disaster Response and Humanitarian Intervention

This course examines the management of disasters issuing from natural causes. It is focused primarily on the theory and practice of *response*. At the center of this investigation is a difficult question: *how* to help? The answers are not obvious. Through the vocabularies of practitioners and the frameworks offered by academic literature, we will explore the ways in

which responders respond, the lessons learned and the best practices that have emerged in the field of disaster response and humanitarian intervention.

4. Students

It is expected that students will be drawn from a range of backgrounds, including the domains of national security and law enforcement as well as the realms of international and non-governmental organizations, domestic and multinational businesses, along with sports and entertainment management. These are areas in which the MAIA program has already enjoyed success from a recruitment perspective. The proposed new certificate program and concentration in Security Management will provide students the opportunity to focus, in concentrated fashion, on an array of themes central to the work of security management, drawing upon interdisciplinary vocabularies from the academy as well as the insights of practitioners as they look toward careers in the security field.

Primary population:

- current professionals at local, state and federal levels domestically, including members/veterans of the US military, seeking to complement their practical knowledge with academic training, allowing them greater opportunities for career advancement.

Secondary populations:

- local administrators in both private (i.e. businesses, firms, civic and religious institutions) and public organizations (i.e. governmental agencies) seeking to enhance their ability to design and administer security systems within their organizations.
- recent undergraduates and current graduate students seeking careers in the fields of national security and emergency management, as well as public and private security administration.

Through existing MAIA contacts, the Certificate in Security Management will have recruiting avenues at SouthCom, Homestead Air Reserve Base, and the Miami-Dade Police Department. Additionally, students from other graduate (Master's and Doctoral) programs within the university will be able to participate.

5. Resources

a. Assessment of Library Holdings

The University of Miami Library system has an extensive collection of materials related to international and civil security management. Likewise, existing MAIA courses have materials available on the topic.

b. Physical Resources: Existing Facilities, Equipment, and Space

No additional space and equipment is needed for this program.

c. Additional Faculty

The program is built on courses that are already established and does not expect to request any additional faculty in the foreseeable future.

The program director will be Dr. Bradford McGuinn. His CV is included as Appendix A.

The core faculty will be composed of:

- **Dr. Bradford R. McGuinn**
Director of the MAIA program and Senior Lecturer, Department of Political Science
Dr. McGuinn holds a PhD in International Studies, with concentration in Middle Eastern studies, from the University of Miami. His fields of research and teaching include international security, Middle Eastern studies, civil-military relations and political violence. Dr. McGuinn has lectured to groups in the United States military and law enforcement community on questions of violence and insurgency. He has contributed book chapters dealing with security questions in Latin America, West Africa, the Middle East and the Caucasus.
- **Ambassador Paul Trivelli**
Ambassador-in-Residence for the MAIA program and Lecturer, Department of Political Science
Ambassador Trivelli holds a Master's Degree in International Relations from the University of Denver's Josef Korbel School of International Studies, a Master of Arts degree in National Security Studies from the U.S. Naval War College in Newport, Rhode Island, and a Bachelor's Degree in Biology from Williams College. A career member of the Senior Foreign Service with the rank of Minister Counselor, Ambassador Trivelli joined the Foreign Service in 1978, retiring in 2011. His most recent posting was as Civilian Deputy to the Commander and Foreign Policy Advisor, for United States Southern Command. Previously, Ambassador Trivelli served in Ecuador, Panama, El Salvador, Mexico and Nicaragua. He was Director of the Office of Central American Affairs in the Department of State's Bureau of Western Hemispheric Affairs in Washington, DC as well as the U.S. Ambassador to Nicaragua from 2005 to 2008.
- **Dr. Edmund Abaka**
Professor, Department of History
A graduate of the University of Cape Coast in Ghana, West Africa, Dr. Abaka earned his PhD in African History from York University and his Master of Arts in European History from the University of Guelph in Canada. While he teaches the general African history survey classes (History of Africa to 1800 and Africa Since 1800), he also offers specialized courses on Southern Africa (up to Nelson Mandela), Egypt and the Nile Valley (Egypt, Sudan and Ethiopia), West Africa Since 1800, and Pan-Africanism. His graduate classes include Africa and the African Diaspora, Slavery and Emancipation, European Expansion in Africa: Colonialism and Imperialism, and African Historiography. Dr. Abaka's research interests cover commodities and trade in pre-colonial West Africa, Slavery and Emancipation, and the African diaspora. He has published a number of articles and book chapters on kola (one of the original ingredients for Coca-

Cola), the colonial period in African history, and African youth. His book "Kola is God's Gift": Agricultural Production, Export Initiatives and the Kola Industry of Asante and the Gold Coast, c. 1820-1950, is forthcoming in 2005. He is currently working on a number of projects: The Hausa Diaspora in Asante and the Gold Coast 1800-1950, "The Land of Ras Tafari Makonnen": A Socio-Cultural History of Ethiopia, The Gold Coast Forts and Castles as Frontiers of the Euro-African Encounter, and The Return Migration of African-Americans to Africa in the 20th century. Dr. Abaka is currently at the University of Cape Coast working on a project with the Fulbright Scholar Program titled Merchants, Soldiers, Carriers and Educators: The Hausa Diaspora in Ghana (Gold Coast and Asante) in the Nineteenth and Twentieth Centuries.

- **Dr. Dina Moulioukova**
Lecturer, Department of International Studies

Dr. Moulioukova is Assistant Director and co-founder of the Global Security Initiative. She completed her PhD in International Studies at the University of Miami with focus on innovative approaches to security studies. Prior to her studies at UM, Dr. Moulioukova received her Master of Law degree (LL.M.) at the University of Cambridge. Her current research concentrates on different aspects of security, featuring theoretical approaches to our understanding of human and energy security as well as environmental sustainability. Dr. Moulioukova has also widely published on the topics of her research and is currently finalizing her book for publication. In addition to her academic interests, she has been engaged with a number of projects with the United States Agency for International Development and the Library of Congress.

d. Budget

The program is designed to be self-supporting through those tuition revenues returned to the MAIA program. Start-up expenses will be provided by the MAIA program. No new personnel will be needed to staff this degree. Tuition waivers will not be issued and credits may not be transferred into the program. Veterans may apply for Yellow Ribbon/GI Bill financial assistance through the Veterans Affairs office.

6. Comparison Programs:

- **Florida International University**
Certificate in Homeland Security and Emergency Management
 - Required Courses: Emergency Management and Planning, Homeland Security Management for State and Local Government, Homeland Security Risk Assessment
- **Florida State University**
Graduate Certificate in Emergency Management
 - Core Courses: Foundations in Emergency Management, Emergency Management Programs, Planning and Policy

- Elective Courses (9 credits) including Emergency Management Leadership and Communications, Introduction to Terrorism, Disaster Systems
- **University of Denver – Josef Korbel School of International Studies**
Organizational Security Graduate Certificate (Online)
 - Concentration Courses: Risk Management, Security Administration, Emergency Planning, Human Factors in Security
 - Elective Courses, Integrated Security Systems, Threats in Security, Legal and Ethical Issues in Security Management
- **Michigan State University**
Certificate in Security Management (Online)
 - Courses: Issues in Criminal Justice, Security Management, Security Administration, Independent Study
- **John Jay College of Criminal Justice**
Certificate Program in Homeland Security
 - Core Courses: U.S. Homeland Security, U.S. Intelligence, Terrorism and Weapons of Mass Destruction, Terrorism and Counter-Terrorism

Appendix A

Dr. Bradford R. McGuinn Curriculum Vitae

1. Date: 5 January 2018

PERSONAL

2. Name: Bradford R. McGuinn
3. Home Phone: 786.543.9510
4. Office Phone: 305.284.3737
5. Home Address: 3400 Devon Road, Miami Florida, 33133
6. Current Academic Rank: Senior Lecturer
7. Primary Appointment: Department of Political Science
8. Secondary Appointment: Master of Arts in International Public Administration
9. Citizenship: USA
10. Visa Type: N/A

HIGHER EDUCATION

11. Ph.D., University of Miami, Graduate School of International Studies, 2007.
M.A., University of Miami, Graduate School of International Studies, 1987.
B.A. State University of New York, Empire State College, (Intellectual History) 1986.
12. Non-Institutional: N/A
13. Certification. Licensure: N/A

EXPERIENCE

14. Academic

University of Miami, Department of Political Science, Senior Lecturer, 2011-
University of Miami, Masters in International Administration program, Director, 2016-
University of Miami, Department of Political Science, Lecturer, 2006-2011.
University of Miami, Department of Political Science, Lecturer, 1996-1998.
Florida International University, Department of International Relations, 1990-2002.

15. Non-Academic

Military and National Security Lectures and Advisement

United States Central Command Headquarters, MacDill Air Force Base, Tampa, Florida
National Defense University, Washington, DC
Air Force Special Operations Command, Hurlburt Field, Florida
Joint Special Operations University, Hurlburt Field, Florida
United States Army Special Operations Command, Fort Bragg, North Carolina
United States Central Command Air Force Headquarters, South Carolina
United States Northern Command, Marine Forces North, New Orleans, Louisiana
United States Naval Academy, Annapolis, Maryland
United States Military Academy, West Point, New York
Army Corps of Engineers, Headquarters, Washington, DC
Army Corps of Engineers. Transatlantic Programs Center, Winchester, Virginia
Army Corps of Engineers. Europe District, Wiesbaden, Germany
Federal Bureau of Investigation, New York Field Office, New York
New York Police Department, Counter-Terrorism Bureau, New York
United States Army Europe, Heidelberg, Germany
Southern European Task Force, Vicenza, Italy
Royal Air Force Mildenhall, Air Force Special Operations Command, Mildenhall, United Kingdom
Rhein-Mien Air Base, Threat Reduction Agency (Caucasus). Frankfurt, Germany
6th Area Support Group, Stuttgart, Germany
Fort Myer, Department of the Army, Virginia
Fort Dix, Department of the Army, New Jersey
Fort Bragg, Special Operations, North Carolina
Fort Carson, 7th Infantry Division, Colorado Springs, Colorado
Fort Sheridan, Highwood, Illinois
Fort Jackson, Army Training Center, Columbia, South Carolina

Fort Carson, Colorado Springs, Colorado
Fort Lewis, Special Operations Detachment-Pacific, Washington
Fort Hamilton, United States Army, Brooklyn, New York
401st Civil Affairs and Psychological Operations Command, Webster, New York
422nd Civil Affairs Battalion, Greensboro, North Carolina
Naval Station Norfolk, Virginia
Naval Base Coronado, California

16. Military: N/A

PUBLICATIONS

17. Books, book chapters and monographs

2018. "Twilight Kingdom? Saudi Arabia and the American Challenge: Between Shale and Shi'ism," in Bruce Bagley ed., *After the Fall: Security, Sustainable Development and the Environment*, (Lexington Books, 2018).
2017. "Restatement: Egypt and Abdel-Fattah El-Sisi's Search for Order," in Bruce Bagley, ed., *Consequences of the Fall: Security, Sustainable Development and the Environment* (forthcoming).
2017. "Where Murder is Easy: The Fragile State of Liberalism in El Salvador," in Hanna Kassab and Jonathan Rosen, eds, *Fragile States* (Lexington Books, 2017).
2016. "The Violence of Central America: The Obama Doctrine and the 'Liberal Imagination'," in Hanna Kassab and Jonathan Rosen, eds., *The Obama Doctrine in the Americas: Major Security Challenges* (Lexington Books, 2016).
2015. "Azerbaijan's Rites of Passage: Liminality, Centering and the Temptation of Strategic Autonomy," in Remi Piet and Licinia Simao, *Security in Shared Neighbourhoods: Foreign Policy of Russia, Turkey and the EU* (Palgrave MacMillan).
2015. "In the Name of Vindice: Latin America's 'Endemic Pattern of Violence'," in Bruce Bagley, Hanna Kassab and Jonathan Rosen, *Reconceptualizing Security in the Western Hemisphere* (Lexington Books).
2015. "Understated Yet Turbulent: Narcotics Trafficking and the Criminalization of Guinea-Bissau," in Marten Brienens and Jonathan D. Rosen, *A Time for Change: New Approaches to Drug Policies* (Palgrave).
2000. "America's Drive to the Caspian," (with Mohiaddin Mesbahi). In Hooshang Amirahmadi, ed., *The Caspian Region at a Crossroad* (New York: St. Martin's Press).
1993. "Ethno-Nationalism and International Relations in Soviet Azerbaijan," In Bernard Schechterman and Martin Slann, eds., *The Ethnic Dimension of International Politics* (Westport: Praeger).

18. Juried or refereed journal article

1997. "NATO's Prize: The Euro-Atlantic Security System and the Caspian Sea Region," *Silk Road*, (December).
1993. "The Perils of Conventional Wisdom: A Reassessment of Syrian Options Toward Israel," *Global Affairs*, V. 8, N.1.

19. Other works, publications and abstracts

1998. "The Caspian Region: Capitalism's New Comrades," *Middle East Insight* (September/October).
1997. "From the Caspian to the Gulf: The Assertion of U.S. Power," *Middle East Insight* (November/December).
1996. "The Emerging Iranian-Sudanese Relationship: Implications for the New Politics of North Africa," In Bernard Schechterman and Martin Slann, *Violence and Terrorism* (Guilford: The Dushkin Publishing Group).
1993. "The Islamic Challenge in Egypt: Has it Reached the Point of No Return?" *Middle East Insight*, V. 9, N. 1.
1993. "Should We Fear Islamic Fundamentalists?" *USA Today Magazine* (October).
1993. "Why the Fundamentalists are Winning," *The New York Times* (22 March).
1991. "Linkages Between Sunni and Shi'a Islamist Organizations," (with Bernard Schechterman). *Violence and Terrorism* (Guilford: The Dushkin Publishing Group).
1986. "Underestimating Mengistu," *The National Interest*, N. 3.

20. Other works accepted for publication

PROFESSIONAL

21. Funded Research Performed:

2016. "Tel Aviv University Workshop on Israel and the Middle East," Tel Aviv University, *The Moshe Dayan Center for Middle Eastern and African Studies*, Tel Aviv, Israel, 10-21 July.

22. Editorial Responsibilities: N/A

23. Professional and Honorary Organizations: N/A

24. Honors and Awards: N/A

25. Post-Doctoral Fellowships: N/A

26. Other Professional Activities

Conferences and Presentations

2017. "Caught in the Storm: Reflections on Conflict in the Middle East," One-Day University, Sarasota, Florida, 25 March.
2016. "Reckoning: Syria and its Terrors," *Middle East Studies Center*, Florida International University, 17 October.
2016. "A Falling Knife?: The Vulnerability of Egypt's Strong State," *Consequences of the Fall: Energy Security, Sustainable Development and Global Warming*, University of Miami, 22 October.
2016. "The Violence of Central America: The Obama Doctrine and the 'Liberal Imagination'," *International Studies Association Conference*, Atlanta, Georgia, 18 March.
2015. "The Syrian Crisis," University of Miami, *Model United Nations*, 13 September.
2015. "Twilight Kingdom? Saudi Arabia and the American Challenge: Between Shale and Shi'ism," *After the Fall: Security, Sustainable Development and the Environment*, University of Miami, 19-20 October.
2015. "Middle Eastern Perplexities, American Ambivalences," London School of Economics, *The Grimshaw Society*, 6 March.
2014. "Iraq Again," *Osher Lifelong Learning Institute*, Coral Gables, Florida, 11 November.
2013. "The Syrian Crisis," *Honors Students' Association* and the *Middle East Studies Society*, University of Miami, 5 December.
2013. "Non-State Actors in the Middle East," *The Leonard and Sue Miller Center for Contemporary Judaic Studies*, University of Miami, Coral Gables, Florida, 19 November.
2013. "Egypt's Trials," *Osher Lifelong Learning Institute*, Coral Gables, Florida, 19 September 2013.
2012. "Weapons of Mass Destruction and the Middle East," *The Leonard and Sue Miller Center for Contemporary Judaic Studies*, University of Miami, Coral Gables, Florida, 9 April).
2012. "The Presidential Election and the Middle East," *Middle East Studies Center*, Florida International University, Miami Florida, 16 October.
2012. "Patterns of Institutional Decay and Political Violence," *The 200 Club of Greater Miami*, Coral Gables Country Club, Coral Gables, Florida, 17 April.
2011. "Non-State Actors in the Middle East," *The Leonard and Sue Miller Center for Contemporary Judaic Studies*, University of Miami, Coral Gables, Florida, 22 November.
2011. "Drugs and Decay: Stresses in the West African Security Complex," *Forum on Armed Conflict and Humanitarian Crisis*, University of Miami, Coral Gables, Florida, 29 March.
2011. "Virtual Islam: Al-Qaida and the Radical Imagination," *Forum on Armed Conflict and Humanitarian Crisis*, University of Miami, Coral Gables, Florida, 22 February.
2010. "The Iranian Search: Perception, Policy, Politics," *Forum on Armed Conflict and Humanitarian Crisis*, University of Miami, Coral Gables, Florida, 28 September.
2010. "Israel and the Peace Process: The Search for Strategic Poise," *Middle East Studies Center*, Florida International University, Miami Florida, 24 September.

TEACHING

27. Teaching Awards

Nominee for Outstanding Faculty Member, 2017

Nominee for Outstanding Faculty Member, 2014

Honorary Member, Golden Key International Honor Society, 2013
Distinguished Service Award, Office of Academic Enhancement, 2013
Nominee for Outstanding Faculty Member, 2010

28. Teaching Specialization

Undergraduate and Graduate Courses

On Violence: The Politics of Extremes
Civil-Military Relations
Security in South Asia
Security in the Arabian Peninsula
Middle Eastern Security
Energy and Security in Eurasia
Conflicts in the Middle East and Africa
International Relations of the Middle East
Global Terrorism and Insurgency
American Foreign Policy in the Middle East
The Politics of the Middle East
The Politics of Israel
Introduction to International Relations
Global Affairs (Master of Arts in International Administration program)
International Organizations (Master of Arts in International Administration program)
Civil Security Management (Master of Arts in International Administration program)
Disaster Management and Humanitarian Assistance (Master of Arts in International Administration program)

Directed Readings Courses

Military and Security Studies: The Theory and Practice of Warfare
Regional and Security Studies: State and Society in Egypt
Regional and Security Studies: Drug Trafficking in Central America and West Africa
Terrorism and Insurgency Studies: Dialectics of Small-Group Radicalization
Migration and Displacement in Yemen
Israel and the Role of Christian Zionist Movements
The Politics of Islamist Movements in the Greater Middle East
West African Discourses on "Africom"
Civil-Military Relations in Islamic Realms
Politics of Shi'a Lebanon
Terrorism and European Immigration Policy
Israel and Insurgency
Communications and Terrorist Discourse
Politics of Lebanese Diaspora Populations
Armed Conflict and Military Strategy

29. Thesis and Dissertation Advising

Dee Beutel, *Buying Decline: Private Security and the Strengthening of the State*, Dr. Roger Kanet, Chairman, 2012.
Jonathan Rosen, *The U.S. War on Drugs and Plan Colombia*, Dr. Bruce Bagley, Chairman, 2012.

SERVICE

30. University Committees and Administrative Responsibilities

Master of Arts in International Administration, University of Miami, 2012-

31. Activity

Boren Scholarship Campus Interviews
Graduate Committees, Department of International Studies