



The John Knoblock
Faculty Senate Office
Ashe Administration Building, #325
1252 Memorial Drive
Coral Gables, FL 33146

facsen@miami.edu
web site: www.miami.edu/fs
P: 305-284-3721
F: 305-284-5515

MEMORANDUM

To: Julio Frenk
University President

From: Tomás A. Salerno
Chair, Faculty Senate

Date: April 21, 2017

Subject: Faculty Senate Legislation #2016-60(B) – Osher Center for Integrative Medicine at the University of Miami Miller School of Medicine

The Faculty Senate, at its April 19, 2017 meeting, voted unanimously to approve the establishment of the Osher Center for Integrative Medicine at the University of Miami Miller School of Medicine.¹ The Center will provide comprehensive coordination for a multidisciplinary consortium of health care professional and researchers with the training, knowledge and expertise to act as integrative medicine resources for the South Florida community.

The Bernard Osher Foundation has made this Center possible through its outstanding philanthropic funding support.

This legislation is sent to you for your information.

TAS/rh

Enclosure


cc: Thomas LeBlanc, Executive Vice President and Provost
Laurence Gardner, Interim Dean, Miller School of Medicine
E. Robert Schwartz, Professor and Chair, Department of Family Medicine
and Community Health, Miller School of Medicine

¹ C18.2.2 Other NAMED or TITLED ACADEMIC UNITS established under Bylaw 6.6 may be approved by the Faculty Senate and the President. For each such approved unit, the Executive Vice-President and Provost shall consult with the dean of the host school at five year intervals to determine whether the unit remains active and shall report to the Faculty Senate the names of those that should be disestablished.

C18.2.3 Periodic five year reviews may be conducted on all programs, centers, institutes and similar academic units as deemed appropriate by the Faculty Senate or the Executive Vice-President and Provost.

CAPSULE: Faculty Senate Legislation #2016-60(B) – Osher Center for Integrative Medicine
at the University of Miami Miller School of Medicine

PRESIDENT’S RESPONSE

APPROVED:  DATE: 5/8/17
(President’s Signature)

OFFICE OR INDIVIDUAL TO IMPLEMENT: Dean MSOM

EFFECTIVE DATE OF LEGISLATION: IMMEDIATELY
(if other than June 1 next following)

NOT APPROVED AND REFERRED TO: _____

REMARKS (IF NOT APPROVED): _____

MEMORANDUM

Date: April 3, 2017

From: E. Robert Schwartz, M.D.
Professor and Chair, University of Miami, Miller School of Medicine
Department of Family Medicine and Community Health
Chief of Service, Jackson Memorial Hospital

Re: Creation of the Osher Center for Integrative Medicine at The University of Miami
Miller School of Medicine

This request is to create the Osher Center for Integrative Medicine at The University of Miami Miller School of Medicine. The vision of this Center is to build the future of integrative medicine to encompass multidisciplinary initiatives around education, clinical care, research, and community engagement.

1. Mission

The Osher Center for Integrative Medicine at The University of Miami Miller School of Medicine will provide comprehensive coordination for all integrative medicine efforts within the University, developing lines of cooperative research and educational support across multiple departments and facilities.

Mission Area I: Education

Develop a strong, multidisciplinary consortium of health care professionals and researchers with the training, knowledge, and expertise to act as integrative medicine education resources for the South Florida community.

Mission Area II: Clinical Care

Strengthen and expand clinical services in order to position the Center as a leading source for state-of-the-art, evidence-based integrative health care in South Florida.

Mission Area III: Research

Build upon existing efforts to develop a robust, coordinated, multidisciplinary program of research to advance our understanding of integrative medicine and its clinical applications.

Mission Area IV: Community Engagement

Work with community-based leaders to develop activities designed for both community practitioners and students.

2. Background and History

The University of Miami and the Miller School of Medicine have engaged in integrative medicine for more than a quarter-century, starting with the launch, in 1990, of a continuing medical education

(CME) program in acupuncture. In 1992, the Miller School established the Touch Research Institute (TRI) in the Department of Pediatrics, which was the first center devoted solely to the study of touch and its effects on various medical and psychological conditions at the all stages of life.

During the intervening years, the Miller School developed and implemented a range of integrative medicine education and clinical initiatives across multiple schools and departments. The medical school works with many national integrative medicine organizations, and is a member of the Academic Consortium for Integrative Medicine and Health.

In 2010, the Integrative and Complementary Academic Medicine Programs (iCamp) was created within the Department of Family Medicine and Community Health. This was designed to bring the Miller School's various integrative medicine initiatives together in one collaborative and interdisciplinary center. iCamp has formed partnerships throughout the university to create educational programs, wellness initiatives, and research projects that focus on core integrative principles and complementary modalities. The Mitchell Wolfson Sr. Foundation has generously provided more than \$2 million worth of support for iCamp and other integrative medicine services and programs.

3. Osher Center for Integrative Medicine at The University of Miami Miller School of Medicine Projects and Programs:

Thanks to the extraordinary philanthropy of The Bernard Osher Foundation, the University of Miami will soon be one of a select few institutions offering a unique and comprehensive center for evidence-based, integrative medicine. University of Miami President Julio Frenk, M.D., M.P.H., Ph.D., has a long-standing relationship with Bernard Osher, founder and treasurer of The Bernard Osher Foundation, and Mary G.F. Bitterman, Ph.D., the Foundation's president and trustee.

The Bernard Osher Foundation has been committed to the support of integrative medicine since 1997. There are currently five existing Osher Centers: Harvard Medical School and Brigham and Women's Hospital in Boston, Massachusetts; the Karolinska Institute in Stockholm, Sweden; Northwestern University in Chicago, Illinois; University of California San Francisco in California; and Vanderbilt University in Nashville, Tennessee. The establishment of the Osher Center for Integrative Medicine at The University of Miami Miller School of Medicine will incorporate and expand integrative medicine practices and principles in culturally specific and appropriate ways, increasing the likelihood that diverse and disparate communities will embrace them.

The Center will provide comprehensive coordination for all integrative medicine efforts within the University. Included among these efforts will be the development of a fellowship in integrative medicine and academic forums for medical school education with a focus on evidence-based methods for integrative approaches to health care. It is also the intention that the Osher Center for Integrative Medicine at The University of Miami Miller School of Medicine will work extensively with Sylvester Comprehensive Cancer Center to continue developing innovative approaches to pain management and palliative care.

Equipped to provide coordinated resources in both clinical care and medical education, the Osher Center for Integrative Medicine at The University of Miami Miller School of Medicine will be well positioned to reach beyond our University community to become the leaders for integrative medicine practitioners across South Florida. Numerous community-based leaders have provided support for the development of activities including nutritional education, yoga, stress management and reduction, and mind-body practices. For example, discussions are already underway with the

Sacred Space Miami, a unique and highly utilized community space dedicated to “cultivating conscious living,” to partner in the development of educational programs designed for both community practitioners and students.

The Bernard Osher Foundation has also provided significant philanthropy to fund two other programs at the University of Miami: the Osher Lifelong Learning Institute at UM (OLLI @ UM) and the Osher Reentry Scholarship Program at UM. Both provide multifaceted learning and financial opportunities to older adults and non-traditional students from throughout the community.

4. Governance

The Center will be led by a Center director. The Center director reports to Steven M. Altschuler, M.D., Senior Vice President and CEO of UHealth – the University of Miami Health System – with a dotted line to the dean of the Miller School of Medicine. There will be an internal committee to advise the Osher Center’s director, and an external committee to assist in building community relationships and assist in planning.

Center Director:

The director of the Osher Center for Integrative Medicine at The University of Miami Miller School of Medicine will be responsible for the strategic direction, general oversight, and ongoing development of the Center. Dr. E. Robert Schwartz, chair of the Department of Family Medicine and Community Health, and Chief of Service at Jackson Memorial Hospital, is the first Center director.

Committees:

1. Internal Advisory Committee: This committee will be made up of a small but actively engaged group of senior leadership.
2. External Advisory Committee: This committee will be composed of volunteers from respected programs around the country.

5. Space

Dedicated, premium space will be assigned in support of the establishment of the Osher Center for Integrative Medicine at The University of Miami Miller School of Medicine. The Center will be housed in a 1,172-square-foot section of the University of Miami’s UHealth Fitness & Wellness Center, located in the Don Soffer Clinical Research Center (CRC). The Center will have four exam rooms where clinicians will have the ability to see patients five days a week and generate revenue. The UHealth Fitness & Wellness Center is a 60,000-square-foot health facility that includes a 15,000-square-foot fitness floor with more than 100 pieces of state-of-the-art Life Fitness cardio and strength equipment, four group fitness instructional classrooms, aquatic therapy, pain management, physical therapy, smoking cessation, and healthy food options. It synergizes perfectly with the Osher Center’s mission to bring together multidisciplinary initiatives across the University that will be organized around four thematic areas: education, clinical care, research, and community engagement.

6. Budget and Finance

Funding is secured from The Bernard Osher Foundation. An initial cash gift of \$500,000 will allow for space renovations and hiring of staff. The additional \$5 million will be placed in an endowment and will generate recurrent income. Additional dollars will be actively sought from a variety of other sources. In addition, services provided in the Center will generate revenue to assist in sustaining the Center.



UNIVERSITY OF MIAMI
MILLER SCHOOL
of MEDICINE

Attachments/Appendices

1. Appendix 1. Leadership – E. Robert Schwartz, M.D. professional biography
2. Appendix 2. Key Collaborations
3. Letters of support from Steven M. Altschuler, M.D. and Laurence B. Gardner, M.D., MACP
4. Letters of support submitted to The Bernard Osher Foundation from Thinh H. Tran, M.D., MBA and Stephen D. Nimer, M.D.

Appendix 1. Leadership

Professional Biography – E. Robert Schwartz, M.D.

E. Robert Schwartz, M.D., is a fellow of the American Academy of Family Practice and a board member of the Florida Academy of Family Practice. He completed his family practice training and academic fellowship at the Department of Family Medicine at University Hospital of the State University of New York at Stony Brook, on Long Island, New York, where he later served as Director of the Family Practice Residency Program. In 1992, he assumed leadership of the Department of Family Medicine as Chair. During the 6 years in which he directed that program, Dr. Schwartz laid the foundation for his many professional accomplishments. He was responsible for developing a network of community-based, Family Medicine practices at strategic locations throughout Long Island. These practices provided educational and training support to the Department, as well as a referral source for University Hospital. He also worked with subspecialty leaders at University Hospital to develop innovative interdisciplinary training opportunities. In 1996, he was elected by the Society of Teachers of Family Medicine to participate in the Health and Human Services Primary Care Policy Fellowship in Washington, D.C. In 1998, Dr. Schwartz was recruited by the University Of Miami Miller School Of Medicine to become the second Chair of the family practice department and home of the first ever family practice residency training program both of which were established in 1965. It was at that time that the medical specialty of family practice and the academic discipline of Family Medicine were established to counter the trend toward increasing sub specialization in the US academic healthcare environment.

Today, Dr. Schwartz, enjoys a local reputation as a caring family doctor who continues to maintain a significant patient panel while administering a complicated clinical medical school department with an annual multi-million dollar budget, managing 22 faculty, 60 plus staff members and contributing leadership to numerous community organizations such as the *South Florida Health Information Exchange*, and Chairing the *Miami-Dade Health Action Network*.

Dr. Schwartz was elected President of the Jackson Memorial Hospital Medical staff and served for four years in that role. He is also committed to medical student and residency education and enjoys bringing together allied health care professionals to share in their common clinical and psycho-social training experiences. Dr. Schwartz also is involved in advising the community on healthcare reform issues. In 2003, Dr. Schwartz received the Health Care Heroes Award from the Greater Miami Chamber of Commerce for his leadership in establishing the Jefferson Reaves Sr. Health Center in one of the poorest communities in Miami, Overtown. The center serves as a teaching environment for family medicine residents, medical students and allied healthcare professionals as well as delivering comprehensive care to the communities underserved population. In addition Dr. Schwartz was instrumental in obtaining a one million dollar a year award from the *United Health Foundation* for improved access to healthcare which completed its tenth and final year.

Dr. Schwartz was elected to serve as the Chair of the steering committee of the South Florida Regional Extension Center, which received 14 million dollars in federal support to help promote the adoption of electronic medical records by primary care physicians in South Florida.

At the University of Miami, Dr. Schwartz spearheaded an innovative program designed to bring together in one healthcare delivery system his commitment to using advanced information

technology and providing effective primary medical care within the context of an interactive relationship between an activated/educated patient and an interdisciplinary healthcare team. He championed this concept to Microsoft, Inc., for the technology component and to the major donor to the Department of Family Medicine and Community Health, the United Health Foundation for funding. The result of his vision was the Health Education Access through Information Technology Utilization Project in Overtown, or Overtown HEAT-IT-UP, a partnership with the City of Miami, Johnson and Johnson, Evolute Corporation and Microsoft, Inc., to develop and test in a 13-month proof of concept project, a web-based tool designed to nurture therapeutic relationships between patients with chronic disease and healthcare providers, with the interim goal of increasing disease self-management among patients, and the goal of improved health outcomes

Several of Dr. Schwartz' long-time professional interests include information technology, palliative care and integrative and complimentary medicine. He has always been attracted to the manner in which information technology will potentially enhance the doctor-patient relationship through improved communications while also reducing the costs of care. Consequently, he integrates this health care strategy into his own practice of medicine, by making himself available to his patients via e-mail and the electronic medical record. His commitment to providing high-quality primary care even during the end of patients' lives leads him to call on his elderly patients in their homes.

Dr. Schwartz was responsible for establishing a new hospice-palliative care fellowship program, which was administered by the Department of Family Medicine and Community Health, at the University of Miami's University Hospital, in a unique partnership with a national palliative care organization. These seemingly contradictory interests, one of reaching into the future of medicine using information technology and the other reaching into medicine's rich and personalized past through home visits and an old-fashioned reliance on relationships, motivates friends and colleagues to refer to him as "*Marcus Welby with an iPhone!*"

Recently the University of Miami was awarded a \$5.5 million dollar gift to establish the *Osher Center for Integrative Medicine at The University of Miami Miller School of Medicine* and he will be its first medical director. The goal of the Center will be to deliver clinical services, improve undergraduate and graduate education of integrative medicine principals, foster ongoing research at the University of Miami in Integrative Medicine and help promote continuing medical education with community providers.

Dr. Schwartz was presented in 2012 with the *Jessie Trice Hero Award* at the annual Health Choice Network awards luncheon for his work in serving the community and his chairmanship of the South Florida Regional Extension Center.

Dr. Schwartz lives in Coconut Grove, Florida, within walking distance to Biscayne Bay, where on weekend mornings he tests wind direction and velocity before deciding whether he will play tennis or go sailing.

Appendix 2. Key Collaborations

The Osher Center for Integrative Medicine at The University of Miami Miller School of Medicine will continue to establish collaborations with local and national organizations based on program needs and priorities.

Current, internal collaborators include:

- Sylvester Comprehensive Cancer Center
- Frost School of Music
- Mitchell Wolfson Sr. Department of Community Service (Wolfson DOCS)
- Center for Communication, Culture, and Change
- The Touch Research Institute
- School of Nursing and Health Studies
- Health Division, Department of Psychology

Current, external collaborators include:

- Area Health Education Center (AHEC) Program
- Mitchell Wolfson Sr. Foundation
- The Sacred Space Miami
- Borinquen Health Center
- Center for Haitian Studies
- Jackson Memorial Hospital
- Jefferson Reaves Sr. Health Center
- Penalver Clinic
- Pedi-Van
- PET Clinic
- North Dade Health Center
- Miami Rescue Mission
- Miami Hope
- Camillus House
- Booker T. Washington Middle School
- North Miami High School
- North Miami Beach High School
- Miami-Dade Health Department
- 35 additional private offices in Miami-Dade County



UNIVERSITY OF MIAMI
MILLER SCHOOL
OF MEDICINE

Steven M. Altschuler, M.D.
Senior Vice President for Health Affairs
& Chief Executive Officer, UHealth

March 30th, 2017

Tomas Salerno, M.D.
Chair, Faculty Senate
1252 Memorial Drive
325 Ashe Administration Building
Coral Gables, Florida 33146

Dear Dr. Salerno,

It is with true commitment that I provide this letter in support of the Osher Center for Integrative Medicine at the University of Miami Leonard M. Miller School of Medicine.

The proposed Center is well aligned with existing initiatives and programs at the Miller School. We currently offer many aspects of integrative medicine across our medical system, and the Osher Center for Integrative Medicine at the University of Miami will allow us to unite these resources under one umbrella to maximize outcomes and efficiencies, as we focus on integrating translational research with a superior patient experience.

Once established, the Center will enable us to emerge as a leader in providing an innovative and comprehensive resource, and a national model for education, clinical care, and research for healthcare providers, medical students, and patients.

We have already implemented groundbreaking efforts to provide multidisciplinary care organized around patients' medical conditions, and I believe the work of the Osher Center for Integrative Medicine at the University of Miami will fully complete this overarching focus on patient-centered care.

Funding is secured from The Bernard Osher Foundation, and I have the utmost confidence in our ability to carry out the goals of the Center.

Sincerely,

A handwritten signature in black ink that reads "Steven M. Altschuler, M.D.".

Steven M. Altschuler, M.D.
Senior Vice President for Health Affairs and CEO, UHealth
University of Miami

Laurence B. Gardner, M.D., MACP
Interim Dean
University of Miami Miller School of Medicine

March 27, 2017

Tomas Salerno, M.D.
Chair, Faculty Senate
1252 Memorial Drive
325 Ashe Administration Building
Coral Gables, Florida 33146

Dear Dr. Salerno,

I am pleased to provide this letter in support of the Osher Center for Integrative Medicine at the University of Miami. As Interim Dean of the University of Miami Leonard M. Miller School of Medicine, I am confident in our faculty's capability to shape the future of integrative medicine. Leading this effort is Dr. E. Robert Schwartz, chair of the Department of Family Medicine and Community Health, and Chief of Service at Jackson Memorial Hospital, and a passionate proponent of integrative and complementary medicine.

As a top-tier research university, and preeminent center for academically based medicine in South Florida, the University of Miami is uniquely positioned to serve as a model for integrative medicine at both the national and international levels.

As integrative medicine continues to evolve, we are committed to making a distinguished and distinctive scientifically-based contribution to this field with the establishment of the Osher Center for Integrative Medicine at the University of Miami, for which funding has been secured from The Bernard Osher Foundation. I look forward to this important work and offer my full support.

Sincerely,



Laurence B. Gardner, M.D., MACP
Interim Dean
University of Miami
Leonard M. Miller School of Medicine



Stephen D. Nimer, M.D.

Director, Sylvester Comprehensive Cancer Center
Professor of Medicine, Biochemistry & Molecular Biology

October 18, 2016

Mary G. F. Bitterman, Ph.D.

President

The Bernard Osher Foundation
One Ferry Building, Suite 255
San Francisco, California 94111

Dear Dr. Bitterman,

This letter is written to support the University of Miami Miller School of Medicine's proposal to create the Osher Center for Integrative Medicine at the University of Miami. As Director of Sylvester Comprehensive Cancer Center, I am acutely aware of the positive, quality-of-life outcomes patients experience from our integrative medicine programs, and I fully support enhanced services to further this work through the establishment of an Osher Center for Integrative Medicine at the University of Miami.

As the only university-based cancer center in South Florida, Sylvester Comprehensive Cancer Center has transformed cancer research and treatment in our community and beyond. At Sylvester, we are committed to providing support, education, and evidence-based care to improve our patients' quality of life and long-term survivorship; our commitment to addressing the impact of the mind-body relationship on health, disease, prevention, and recovery aligns perfectly with the philosophies of integrative medicine.

I am wholeheartedly committed to working with Dr. E. Robert Schwartz and the University of Miami to establish a comprehensive center for integrative medicine, bringing together the brightest educational, clinical, and research minds to advance groundbreaking, multidisciplinary work in the field.

Sincerely,


Stephen D. Nimer, M.D.

February 3, 2017

Mary G. F. Bitterman, Ph.D.
President
The Bernard Osher Foundation
One Ferry Building, Suite 255
San Francisco, California 94111

Dear Dr. Bitterman,

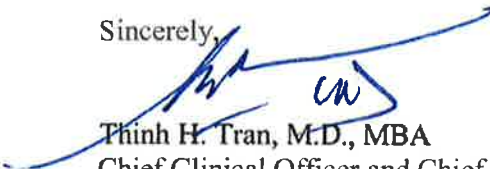
Please accept this letter as commitment to providing space in support of the establishment of the Osher Center for Integrative Medicine at the University of Miami.

I have carefully reviewed the proposal and enthusiastically support this initiative at the University of Miami Miller School of Medicine. The Osher Center for Integrative Medicine at the University of Miami will provide us the opportunity to create dedicated space for integrative services. The Osher Center for Integrative Medicine will be housed in 1,172-square-foot section at the University of Miami's UHealth Fitness & Wellness Center located in the Don Soffer Clinical Research Center (CRC). It will have four exam rooms and an administrative room. The UHealth Fitness & Wellness Center is a 60,000-square-foot health facility that includes a 15,000-square-foot fitness floor with more than 100 state-of-the-art Life Fitness cardio and strength machines and equipment, four group fitness instructional classrooms, aquatic therapy, pain management, physical therapy, smoking cessation, and healthy food options.

I believe the UHealth Fitness & Wellness Center is the perfect space for the Osher Center for Integrative Medicine at the University of Miami. I also have the utmost confidence in Dr. E. Robert Schwartz's ability to carry out the goals of our proposal. With the initial gift from the Bernard Osher Foundation, we will use part of the money to renovate the dedicated space. Attached are initial renderings and a budget that includes the space renovations and first year of expenses.

We have already implemented groundbreaking efforts to provide multidisciplinary care organized around patients' medical conditions, and I believe the work of the Osher Center for Integrative Medicine at the University of Miami will fully complete this overarching focus on patient-centered care. I appreciate your interest in establishing this new partnership with us and look forward to strengthening our ties with the Bernard Osher Foundation.

Sincerely,



Thinh H. Tran, M.D., MBA
Chief Clinical Officer and Chief Operating Officer
UHealth – the University of Miami Health System

April 26, 2017

Tomas Salerno, M.D.
Chair, Faculty Senate
University of Miami
Ashe Building, Suite #325
252 Memorial Drive
Coral Gables, FL 3146

Re: Council Approved a Proposal to Create the Osher Center for Integrative Medicine.

Dear Dr. Thomas Salerno,

This is to inform the Faculty Senate that the Medical School Faculty Council met on April 25th, 2017 to review the ***Proposal for the Creation of the Osher Center for Integrative Medicine.***

The vision of the Osher Center is to build the future of integrative medicine.

A majority of the Council members voted to approve the proposal.

Respectfully submitted,



Carl Senulman, M.D., M.S.P.H., Ph.D.
Speaker, Medical Faculty Council