

MEMORANDUM

To: Donna E. Shalala, President

From: Stephen Sapp, Chair, Faculty Senate [Signature]

Date: November 20, 2008

Subject: Faculty Senate Legislation #2008-12(B) - Establishment of the Miller School of Medicine Global Institute for Community Health and Development

On November 19, 2008, the Senate voted to approve for five years and any extensions thereafter¹ the proposal for the establishment of the Miller School of Medicine Global Institute for Community Health and Development as presented by Jennifer McCafferty-Cepero and Kathy Andersen.

The proposal is enclosed for your information.
The legislation is now forwarded to you for your action.

SS/rh

Enclosure (proposal)

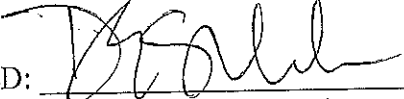
- cc: Thomas LeBlanc, Executive Vice President and Provost
✓ Pascal Goldschmidt, Sr. Vice President and Dean, Miller School of Medicine
✓ Jennifer McCafferty-Cepero, Presenter, Research Assistant Professor
✓ Kathy Andersen, Presenter, Executive Director, Global Health

¹ C18.2.2 Other NAMED or TITLED ACADEMIC UNITS established under Bylaw 6.6 may be approved by the Faculty Senate and the President. For each such approved unit, the Executive Vice-President and Provost shall consult with the dean of the host school at five year intervals to determine whether the unit remains active and shall report to the Faculty Senate the names of those that should be disestablished.

C18.2.3 Periodic five year reviews may be conducted on all programs, centers, institutes and similar academic units as deemed appropriate by the Faculty Senate or the Executive Vice-President and Provost.

Faculty Senate Legislation #2008-12(B)-Establishment of the Miller School of Medicine Global Institute for Community Health and Development

PRESIDENT'S RESPONSE

APPROVED:  DATE: 2/1/09
(President's Signature)

OFFICE OR INDIVIDUAL TO IMPLEMENT: DEAN PASCAL GOLDSCHMIDT

EFFECTIVE DATE OF LEGISLATION: IMMEDIATELY
(if other than June 1 next following)

NOT APPROVED AND REFERRED TO: _____

REMARKS (IF NOT APPROVED): _____

MEMORANDUM

Date: October 14, 2008.
From: Dr. Barth A. Green
Professor and Chairman, Department of Neurological Surgery
Miller School of Medicine
Re: Creation of the Miller School of Medicine Global Institute for Community Health and
Development

This request is to create the Global Institute for Community Health and Development at the University of Miami Miller School of Medicine. The vision of this institute is to be a world-leader in the advancement of global health and development such that all human beings enjoy sustainable health, security, and economic prosperity.

1. MISSION

The mission of the institute is to mobilize global collaborations, generate new discoveries, foster academic interchange, and apply interdisciplinary approaches to facilitate sustainable health and development throughout the Western Hemisphere and beyond, one community at a time. Specifically, the quadripartite mission is aligned to the Miller School and the university as follows:

Mission Area I: Service to the Region and Beyond.

Develop and deliver sustainable and effective interdisciplinary community-driven health and development solutions.

Mission Area II: New Knowledge

Generate new knowledge and scientific innovation, improve practice, inform policy decisions, and engage public and private constituents, to positively contribute to global health and development challenges.

Mission Area III: Academic Excellence

Foster academic interchange and provide educational experiences in areas of global health and development to students of the Miller School, the broader university community, and global health and development professionals.

Mission Area IV: Community Partnerships

Create global collaborations to facilitate community capacity-building and sustainable health and development.

2. BACKGROUND AND HISTORY

The Global Institute at the University of Miami School of Medicine was initially formalized in 2007. The vision and mission of the Global Institute have been established through the leadership of Dean Pascal Goldschmidt and of Dr. Barth A. Green.

Over the past 20 years, physicians, scientists, and students at the Miller School of Medicine have embarked upon medical missions to Haiti, the poorest country in the Western Hemisphere, to provide medical assistance. Led by dedicated physicians like Dr. Barth Green, Dr. Arthur Fournier, Dr. Andre Vulcalin, and Dr. Michel Dodard, the Miller School has had a profound and lasting impact. For example, the Department of Family Medicine and Community Health established a physician residency program in Cap Haitien, 'The Haiti Project'. As a result, 19 physicians are currently practicing in Haiti and more than 22,000 patients have been treated through 100,000 visits.

In 1994, these efforts culminated in the founding of Project Medishare for Haiti, a not-for-profit organization, designed to extend medical missions to integrated community health programs. Over the next ten years, the program joined forces with the Ministry of Health and local organizations such as Partners in Health/Zanmi Lasante.

In 2003, the program was expanded to a new level through funding and support by the Green Family Foundation. Today, over 72,000 Haitians in the poorest rural region in Haiti benefit from comprehensive community health programs.

In 2007, the Global Institute at the University of Miami Miller School of Medicine was formalized in an effort to leverage resources across the Miller School and university to contribute to health and development throughout the world, one community at a time. The initial focus of activities will be in Haiti, and programs will expand throughout other countries as success is demonstrated and funding is generated.

3. GLOBAL INSTITUTE PROJECTS AND PROGRAMS:

The Miller School Global Institute will be organized into specific projects or programs that represent innovative approaches to aspects of global health and development. Programs will initially focus on Haiti and then expand to other countries as success is demonstrated and funding is generated. The current programs and projects are described in more detail below.

Child Survival and Community Health Program.

The goal of the program is to extend and expand the most effective, sustainable, and quality health care to the five sections of Thomonde, Marmont and La Hoye/Casse, focusing on children, pregnant women, youth, and PLWHA (total population of 72,000), in collaboration with the Haitian Ministry of Health. This program was established and is managed by Project Medishare for Haiti, in collaboration with the University of Miami, other local Haitian NGOs including Zanmi Lasante; and with support from donors, most significantly, from the Green Family Foundation.

Millennium Village Project Haiti: A Community-Driven Development Demonstration Project.

The Miller School Global Institute is partnering with the government of Haiti, the Earth Institute at Columbia University, the Green Family Foundation, Project Medishare for Haiti and local non-government organizations (NGOs), and other local and international institutions to undertake an integrated community-driven development program, the Millennium Village Project, as part of the country's Poverty Reduction Strategy Plan.

The Medical Complex and Training Center for Childhood Nutrition and Treatment.

This project is the first of its kind for Haiti's remote Central Plateau. The Medical Complex and Training Center for Childhood Nutrition and Treatment will help provide for the nutritional needs of the communities of Thomonde and Marmont, and offer workforce training leading to employment and income generation. The center will comprise three facilities, including 1) The Akamil Production Facility to manufacture and distribute a micronutrient-enhanced powdered cereal made from locally-grown rice, corn, millet, wheat, and beans; 2) The Children's Treatment Center to provide acute care services for the most life-threatening cases of childhood malnutrition and provide residence for the child and caregiver throughout the treatment period; and 3) The Education and Training Center to provide nutritional and health education plus housing for volunteers and health care workers. Initial construction funding has been secured.

Agriculture: Harvesting Health and Development in Haiti.

The Miller School Global Institute is partnering with the University of Florida Institute for Food and Agricultural Sciences to introduce a demonstration community-driven project, 'Agriculture: Harvesting Health and Development', as part of Haiti's Poverty Reduction Strategy, and in pursuit of the Millennium Development Goals. The need for an agricultural development as part of an integrated community-driven health and development program is paramount to Haiti's development agenda, given Haiti's extreme poverty in rural areas.

The Health Workforce Development Project.

Family Physician Training Program.

This training program, the first one of its kind in Haiti, aims to shift Haiti's medical education and service delivery away from its current emphasis on specialization, toward a more comprehensive and geographically decentralized primary care model. The goal is to improve maternal and child health by using a Service Education Model, using attending and residents in Family Medicine to deliver an increasing array of needed health services.

Surgical Training Program

This program will train Haitian physicians in surgical specialties to care for their community in order to support our goal of building infrastructure and community capacity. Such specialists are currently unavailable in Haiti and the cost of such care is prohibitive for the vast majority citizens. In logistical support of this program, we have dozens of volunteer surgical nurses, pediatricians, residents from the United States training programs and various other allied health professionals. These volunteer professionals, along with the "train the trainers" surgical specialists, are training their cohorts in Haiti, again with the focus on developing a broad-based health work force in country.

Nurse and Nurse Practitioners Twinning Training Program.

The University of Miami School of Nursing and Health Studies and the Miller School Global Institute for Community Health and Development are partnering to establish a twinning program to facilitate health workforce development. The focus of this partnership will be the implementation of an HIV/AIDS "train the trainer" program for health care providers including nurses, physicians, and community health workers utilizing World Health Organization guidelines and curricula for pediatric and adult HIV/AIDS patients.

4. GOVERNANCE

The Institute will be led by an Institute Director. The Institute Director will report to the Dean of the Miller School of Medicine and the Dean will review the activities of the Institute Director annually. There will be an Internal Board to advise the Institute Director on the various issues related to the Institute operations. There will be an External Board to assess Institute progress and assist the Institute Director in long term planning and global relationships. The Institute activities will be initially organized into 5 Projects/Programs. Each project/program will be led by a Project/Program Leader. This organization is explained in more detail below.

Institute Director.

The Institute Director of the Miller School Global Institute will be responsible for the strategic direction, general oversight, and ongoing development of the institute. Dr. Barth Green is proposed as the first Institute Director.

Boards.

1. **External Board of Advisors:** The role of the External Board of Advisors is to provide guidance and input to the Miller School Global Institute in order to facilitate the accomplishment of the vision, mission, and goals of the institute, its centers, and activities. It is expected that the board be comprised of individuals with expertise in relevant areas including governance, organizational development, and global health and development. The Institute Director will work with the Dean to identify the appropriate membership. The External Board of Advisors will meet at least once per year.
2. **Internal Board of Advisors:** The role of the Internal Board of Advisors is to provide advice and assistance relating to various multi-disciplinary areas of expertise associated with the vision, mission, and goals of the Miller School Global Institute, its centers, and activities. The Internal Board of Advisors will comprise program/project leaders, faculty, and other representatives throughout the University of Miami. The Institute Director will work with the Dean to identify the appropriate membership. The Board will review quarterly progress reports for the programs/projects of the Global Institute, and meet twice per year.

5. SPACE

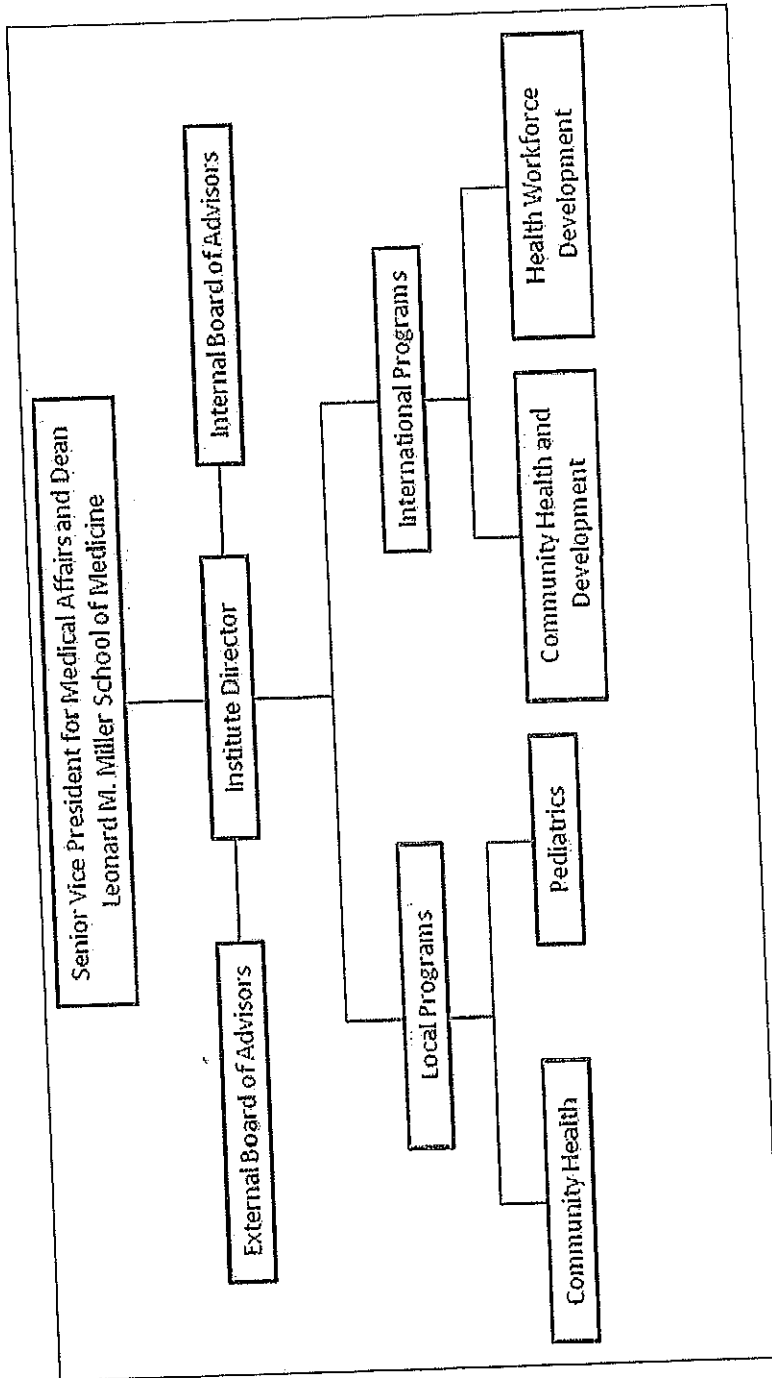
Currently, office space is leased in Jackson Medical Building.

6. BUDGET AND FINANCE

Five-year funding [REDACTED] is actively being sought from national and international sources to support the five programs outlined above. This funding will enable the five priority projects to be 'institutionalized' in the communities, based upon the success of the current demonstration programs. The annual funding of [REDACTED] will be leveraged to secure matching funding in subsequent years to enable the projects to be extended to other geographic areas of part of Haiti's Poverty Reduction Strategy Plan.

The FY2009 budget including revenue and expenses is detailed in Section 8, below.

7. PROPOSED ORGANIZATIONAL STRUCTURE



8. FINANCIAL OVERVIEW

Global Institute for Community Health and Development
Budget FY July 1, 2008 - June 30, 2009

| Account Number | Account Number | Account Number | Account Number | Account Number | Account Number |
|----------------|---|--------------------------------------|---|---|--|
| Admin | Child Survival and Community Health Program, and Medical Center (Project) | The Mahabum Village Project (Health) | The Health Promotions Development Project | School-based and Local Government (United States) | Food Security and Sustainable Agriculture Program - Haiti |
| | | | | | The Global Institute Venture Fund (Holding/Pass Through Account) |

| REVENUE | Account Number | Account Number | Account Number | Account Number | Account Number |
|---|----------------|----------------|----------------|----------------|----------------|
| Grant | | | | | |
| Corporate | | | | | |
| Public | | | | | |
| Private | | | | | |
| Contributions | | | | | |
| Endowment | | | | | |
| Unrestricted | | | | | |
| TOTAL REVENUE | | | | | |
| EXPENSE | | | | | |
| Category (Account #) | | | | | |
| Expense-Compensation and Benefits-Non-Facility Compensation Total | | | | | |
| Expense-Compensation and Benefits-Facility Compensation Total | | | | | |
| Expense-Compensation and Benefits-Employee Benefits Total | | | | | |
| Expense-Commuter/Equipment | | | | | |
| Expense-Occupancy/Equipment Total | | | | | |
| Expense-Supplies, Services & Insurance | | | | | |
| CONTRACTOR | | | | | |
| NET PROFESSIONAL PAYROLL | | | | | |
| HEALTH CARE | | | | | |
| HEALTH CARE ADJUST OTHERS | | | | | |
| MOVABLE CAPITAL EQUIPMENT | | | | | |
| ZONE LABOR/PHYSICAL PLANT | | | | | |
| CLERICAL SUPPLIES | | | | | |
| CONSULTING FEES | | | | | |
| COPY CENTER CHARGES | | | | | |
| COPY PURCHASES | | | | | |
| DEPARTMENTAL SUPPLIES | | | | | |
| HEALTH OFFICE SERVICES | | | | | |
| EXPL. DOMEST TRAVEL | | | | | |
| EXPL. FOREIGN TRAVEL | | | | | |
| ENTERTAINMENT/RECREATION | | | | | |
| EQUIP. & FURNITURE | | | | | |
| EQUIP. & FURNITURE | | | | | |
| EXHAUSTIBLE MINOR EQUIP | | | | | |
| FACILITY | | | | | |
| FEES/SERVICES FROM USE | | | | | |
| INSTRUMENT SUPPLIES | | | | | |
| INSTRUMENT SERVICE OTH | | | | | |
| LABOR | | | | | |
| LONG DISTANCE CHARGES | | | | | |
| LONG DISTANCE CHARGES | | | | | |
| LEATHERS-SURSTONCE | | | | | |
| MISCELLANEOUS EXP | | | | | |
| MOBILE PHONES | | | | | |
| MONTHLY LINES & SETS | | | | | |
| MONTHLY VOICE MAIL | | | | | |
| ONE-TIME DATA LABOR | | | | | |
| ONE-TIME VOICE LABOR | | | | | |
| ONE-TIME VOICE LABORS | | | | | |
| OTHER OFFICE SERVICES | | | | | |
| PHOTO COPIES | | | | | |
| PRINTING/COMPRESSIONS | | | | | |
| RENTAL EQUIPMENT | | | | | |
| RENTAL SERVICE | | | | | |
| CAPTURE OF MED. CREDIT | | | | | |
| Relocation for Recruitment | | | | | |
| Expense-Supplies, Services & Insurance Total | | | | | |
| Teachers-Non-Operating Teachers in (Out) Hour | | | | | |
| Teachers-Non-Operating Teachers in (Out) Hour | | | | | |
| Additional Expenses | | | | | |
| TOTAL EXPENSES | | | | | |
| Prior Account (Account #) | | | | | |
| NET SURPLUS (DEFICIT) | | | | | |

Redacted

1 Funds will be allocated to the various expense programs.
 2 Priority Project.
 3 Balance of 21 million dollars (under system change) to state FYE 2007 and FYE 2008.
 4 Program project (budget) approval.
 5 Program (OSAP) emergency funding.
 6 Funds transferred from the other program; required to support students year program.

APPENDIX 1. LEADERSHIP

Proposed Institute Director:



Barth A. Green, MD, FACS
Professor and Chairman, Department of Neurological Surgery
University of Miami School of Medicine

Dr. Green is presently Professor and Chairman, Department of the Neurological Surgery at the University of Miami, Miller School of Medicine. He specializes in the surgical management of complex spine and spinal cord injuries and disorders.

In 1985, his research and clinical activities led to his joining hands with the Buoniconti family co-founding The Miami Project to Cure Paralysis, today the largest and most productive spinal cord injury and paralysis research center in the world.

Dr. Green also co-founded Shake-A-Leg Miami with Harry Horgan which started as an adaptive watersport center and later added a major emphasis on combining education with recreation. Presently, the program annually serves over 12,000 thousand children and adults with physical, developmental, and economic challenges.

Project Medishare for Haiti is another collaborative effort that Dr. Green co-founded with Dr. Arthur Fournier. This organization provides community health services to over 70,000 Haitians living in one of the most underserved regions of the nation among its many educational and medical programs. Even after more than 30-years of his academic practice, Dr. Green pursues his work every day with a passion and energy admired by his peers and colleagues.

Additional Key UMMSM Players:

Arthur M. Fournier, M.D.
Associate Dean for Community Health Affairs
Professor and Vice Chairman
Department of Family Medicine

Born in 1947 in Revere, Massachusetts, Dr. Fournier graduated from Merrimack College and Tufts University School of Medicine. His residency training at the hospitals affiliated with the University Of Miami Miller School Of Medicine was followed by two years voluntary service in the National Health Service Corps on Virginia's Eastern Shore.

Dr. Fournier's academic career at the Miller School of Medicine at the University of Miami began in 1978. He is currently a Professor of Family Medicine and Internal Medicine, Vice-Chairman of Family Medicine and Associate Dean for Community Health. Dr. Fournier teaches at every year level at the Miller School of Medicine and also teaches residents from training programs in both Family Medicine and Internal Medicine. He has pioneered innovative primary care education models that bring preventive and primary health care to the underserved both in South Florida and Haiti. These innovations include health fairs and model teaching clinics serving minorities, inner city school children, the homeless migrant farm-workers and immigrants. In 1994 he, along with Dr. Barth Green, founded Project Medishare, a charity dedicated to improving health in Haiti. Since then, he has made over one hundred trips to Haiti, supervising medical student volunteers and providing direct patient care. IN 1998 he received a grant from the Open Society Institute to establish a family medicine residency-training program for Haitian physicians.

Dr. Fournier has published many articles in refereed journals on topics ranging from the link between hypertension, diabetes and heart disease to AIDS. He was among the first to treat patients with AIDS

and also recognize the socioeconomic forces driving the epidemic. His role modeling, teaching and dedication to humanitarian causes have inspired a generation of Miami medical students.

Dr. Fournier is also an author. His first book, *The Zombie Curse*, which recounts a quarter-century battle against AIDS in Miami and in Haiti, was published last year.

Michel J. Dodard, M.D.

**Associate Professor of Clinical Family Medicine
Medical Director, Area Health Education Center Program**

Michel Dodard, MD, F.A.A.F.P. is an Associate Professor of Family Medicine and Community Medicine at the University of Miami Miller School of Medicine. He received his medical degree from the State University of Haiti, and after a residency in Family Medicine in Yonkers, N.Y., completed a fellowship in Urban Family Medicine at the Albert Einstein School of Medicine in New York.

Dr. Dodard has been involved in academic Family Medicine since 1980 and was Director of the Family Practice Residency Program at Jackson Memorial Hospital from 1988 to 2000.

He is the Medical Director of AHEC at UM and is principal investigator of the UM Haiti Project, which has introduced and promoted the Specialty of Family Medicine in Haiti. Dr. Dodard's publications include articles and book chapters on pulmonary nodules, insomnia and tuberculosis.

His major interests are intercultural medicine, community health and health workforce development in resource poor countries.

APPENDIX 2. KEY COLLABORATIONS

The Global Institute will continue to establish collaborations with local and international institutions and nongovernment organizations based on program needs and priorities.

Current local collaborators include:

- School of Nursing
- School of Communication
- Department of Family Medicine and Community Health
- Jay Weiss Center for Social Medicine and Health Equity

Current external collaborators include:

- Green Family Foundation
- Drobny Global
- Project Medishare for Haiti
- The Earth Institute at Columbia University
- United Nations Millennium Development Goals Support Group (UNMDGSG)
- University of Florida Institute for Food and Agricultural Sciences (IFAS)
- Bob Graham Centers for Public Policy and Leadership
- FAVACA (Florida Association for Volunteer Action in the Caribbean and the Americas)
- The Center for Haitian Studies, Health and Human Services
- Haitian Government
- Healing Hands for Haiti (Local Haitian NGO)
- Hope for Haiti (Local Haitian NGO)
- SOIL
- World Vision
- San Pellegrino Family Foundation
- Partners in Health/ Zanmi Lasante

Global Institute for Community Health and Development
Miller School of Medicine

Five Year "Steady State" Indicative Budget

Year 1 Year 2 Year 3 Year 4 Year 5

"Miller School of Medicine Global Institute for Community Health and Development"
Faculty Senate agenda 11-19-08
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Redacted

REVENUE
Grants
Corporate
Public
Private
Contributions
Endowment
UM Direct Investment¹
TOTAL REVENUE

EXPENSES
Category Grouping
Expenses-Compensation and Benefits-Non-Faculty Compensation Total
Expenses-Compensation and Benefits-Non-Faculty Compensation Total
Expenses-Compensation and Benefits-Employee Benefits
Expenses-Compensation and Benefits-Employee Benefits Total
Expenses-Occupancy/Equipment
Expenses-Occupancy/Equipment Total
Expenses-Supplies, Services & Insurance

Object Description
MED PROF&ADMIN PAYROLL
MED CFB-ADMIN FOTHER
MOVABLE CAPITAL EQUIPMENT
ZONE LABOR-PHYSICAL PLANT
CLERICAL SUPPLIES
CONSULTING FEES
COPY CENTER CHARGES
COPY/PUBLISHING SUPP.
DUPLICATING SERVICES CHAR.
EMP HLTH OFFICE SVCS
EMPL DOMEST TRAVEL
EMPL FOREIGN TRAVEL
ENTERTAIN-FOOD/BEV/REC
EQUIP & FURNITURE NON-CAP
EXPNDBLE MINOR EQUIP
FREIGHT
GDS SVCS PRSNL USE
INSTRUCT SUPPLIES
INT DEPT SVCS OTH
LICENSES
LONG DISTANCE CHARGES
MEETINGS-SUBSISTENCE
MISCELLANEOUS EXP.
MOBILE PHONES
MONTHLY-LINES & SETS
MONTHLY-VOICE MAIL
ONE-TIME DATA LABOR
ONE-TIME VOICE LABOR
ONE-TIME VOICE PARTS
OTHER OUTSIDE SVCS,
PHOTO ID. SERVICES
REGISTR-COMF/SEMINARS
RENTAL-EQUIPMENT
WATS SERVICE
CAPTURE CFB MED CREDIT
Relocation for Recruitment

Expenses-Supplies, Services & Insurance Total
Transfers-Non-Operating Transfers In(Out)
Transfers-Non-Operating Transfers In(Out) Total
Additional Expenses
TOTAL EXPENSES
Plant Account²
NET SURPLUS/(DEFICIT)

¹ Funds will be restricted for the purposes of each program
² Priority Project
³ Balance of \$1 million start-up funding from Dean's Office (\$1,000,000 - \$716,353 contribution in to date Y/E 2007 and Y/E 2008)
⁴ Funds transferred from funding secured to support subsequent years program expenses.

MEMORANDUM

To: Faculty Senate

From: Conswella Robinson
Secretary, Medical School Faculty Council

Date: November 3, 2008

Subject: Miller School of Medicine Global Institute for Community Health and
Development

On October 21, 2008, the Medical School Faculty Council unanimously approved the establishment of the Miller School of Medicine Global Institute for Community Health and Development.

Should you have any questions or concerns, please feel free to contact me in the Office of Faculty Affairs at 305-243-6551.

Pascal J. Goldschmidt, M.D., FACC
Senior Vice President for Medical Affairs and Dean
Chief Executive Officer
University of Miami Health System

MEMORANDUM

To: Robyn Hardeman
Secretary of the Faculty Senate

From: Pascal J. Goldschmidt, M.D. PJS
Senior Vice President for Medical Affairs and Dean
Chief Executive Officer, University of Miami Health System

Date: October 13, 2008

Subject: Support for the Global Institute for Community Health and Development.

This memo is to document my support for the formation of the Global Institute for Community Health and Development (Global Institute) at the University of Miami Leonard M. Miller School of Medicine, and to request Faculty Senate approval of the Institute.

The establishment of the Global Institute will further the Miller School's reputation as a leader in global health by extending health beyond borders to some of the poorest countries in the Western Hemisphere, starting with Haiti, and proceeding one community at a time. The Institute will contribute to the core mission areas of the Miller School and of the University, enabling increased potential for research and the generation of new knowledge relating to global health; and more opportunities for the University to actively and purposefully contribute to service in the region.

The Global Institute has the support of well-established and visionary funders led by Board of Trustee member, former Ambassador Steven Green and his daughter Kimberly. The Miller School has also provided \$1 million of operating support over the first four years of operations. Further funding has been secured from a diverse source of donors, and I anticipate that the Institute will generate substantial funding through national and international sources as a result of its activities.

The vision, mission, goals, and budget for the institute have been approved by the Medical School Council. I am committed to the success of the Global Institute, and fully approve its accreditation.



Nov 4th 2008

To Whom It May Concern:

It is with pleasure that the Department of Family Medicine and Community Health supports the application of the Global Institute for Community Health and Development at the University of Miami School of Medicine to the Faculty Senate.

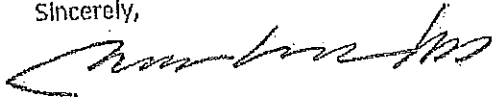
The Institute will provide further opportunity to generate new knowledge, provide academic experiences to students, and further contribute to service in the region. Importantly, the Institute brings together various efforts of our physicians and faculty who have worked to establish family and community medicine programs in a way that increases impact and sustainability.

In particular, the work of Dr. Art Fournier in Haiti over the past 20 years, in collaboration with Dr. Barth Green, has provided the foundation upon which the Global Institute has been established and will continue to be expanded by the establishment of the Institute. Further, the work of Drs. Andre Vulcain and Michel Dodard to establish 'The Haiti Project', a physician workforce development project in Haiti, will be greatly assisted through support in areas of fundraising and partner development.

Importantly, the establishment of the Institute provides an opportunity for various activities in the area of global and community health to be coordinated in a way that will generate increased funding, and greater impact.

I hope you look favorably upon this application and vote to approve the establishment of the Global Institute for Community Health and Development at the University of Miami School of Medicine.

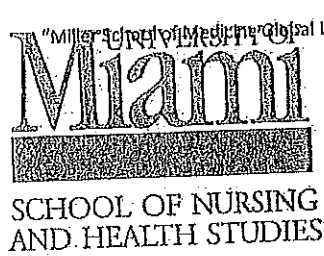
Sincerely,



Robert Schwartz M.D.
Chair, Department of Family Health and Community Medicine



Mailing Address
P.O. Box 248153
Coral Gables, FL 33124-3850



Faculty Senate
Coral Gables, FL 33124
Phone 305-428-6555
Fax 305-284-5686

November, 2008

To Whom It May Concern:

This letter is written in support of the establishment of the Global Institute for Community Health and Development at the University of Miami Leonard M. Miller School of Medicine.

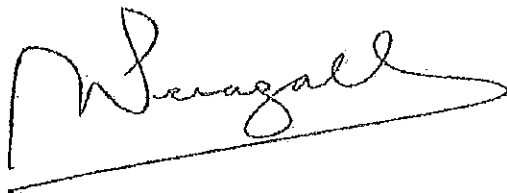
The School of Nursing and Health Studies has been working with the Global Institute over the past year to identify collaborative opportunities in the area of global health specifically in Haiti. The Global Institute provides additional opportunities to extend nursing knowledge and practice to other countries, provides nursing students with opportunities to learn and practice abroad and demonstrates leadership in extending knowledge to communities in need.

The collaborative efforts between our school and the Global Institute will focus initially on Haiti but over time will extend beyond Haiti to other countries as projects are identified and funding is secured. This is consistent with the goal of our school to contribute to global health and create international opportunities.

In addition, the extension of activities in Haiti and beyond will enable us to leverage the assets of the School of Nursing and Health Studies such as the recently awarded WHO Collaborating Centre for Nursing Human Resources Development and Patient Safety. This new center at our school will address some of the most urgent public health issues in the Western Hemisphere.

I hope you will give your support to the formal approval of the Global Institute for Community Health and Development at the University of Miami Leonard M. Miller School of Medicine.

Sincerely,



Nilda (Nena) P. Peragallo, DrPH, RN, FAAN
Dean and Professor



Office of the Dean

November 5, 2008

To Whom It May Concern:

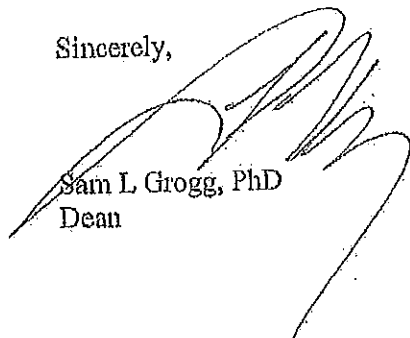
This letter is in support of the establishment of the Global Institute for Community Health and Development at the University of Miami Miller School of Medicine.

The School of Communication has been working with the Global Institute over the past year to identify opportunities to bring international experience to students, and to extend the skills and technology of communication to contribute to global issues of our time. Our Knight Center for International Media has begun a highly productive collaboration with the Global Institute in areas of sustainability and health. In particular, in the last year the collaboration provided the opportunity for one of our students, Gaby Bruna, to produce a pioneering multi media project for the Knight Center.

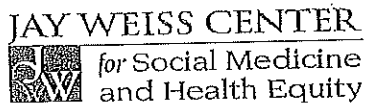
As the institute continues to develop, we expect to undertake further programs that provide international opportunities to our students, and demonstrate the positive impact of communication media in bridging global divides. This is consistent with the mission of our school, and provides increased opportunity to seek collaborative funding from public and private sources.

Enthusiastically I support the establishment of the institute and recommend that the Faculty Senate and university leadership do likewise.

Sincerely,

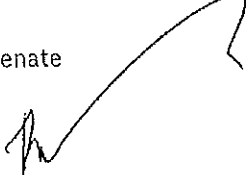


Sam L. Grogg, PhD
Dean



MEMORANDUM

To: Robyn Hardeman
Secretary of the Faculty Senate

From: Bart Chernow, M.D. 
Director, Jay Weiss Center for Social Medicine and Health Equity

Date: November 14, 2008

Subject: Support for the Global Institute for Community Health and Development.

This memo is to document my support for the formation of the Global Institute for Community Health and Development (Global Institute) at the University of Miami Leonard M. Miller School of Medicine.

As Director of the Jay Weiss Center for Social Medicine and Health Equity, I offer my strongest support for the new institute. There is no doubt that the establishment of the Global Institute will further our reputation as a leader in global health.

The institute will contribute to the core mission areas of the Miller School and of the university, facilitating the generation of new knowledge related to global health and development. Importantly, the new institute has already brought together existing research groups and created synergy that has led to external funding. The institute has also successfully forged external collaborations with internationally known partners like Columbia University's Earth Institute.

The Jay Weiss-Center is committed to working closely with the Global Institute and I fully support its creation without hesitation or reservation.

