



B6.5 - University-wide  
also known as  
Center on Hemispheric  
Policy

**MEMORANDUM**

**To:** Donna E. Shalala, President

**From:** Stephen Sapp  
Chair, Faculty Senate

A handwritten signature in black ink that reads "Stephen Sapp".

**Date:** October 4, 2006

**Subject:** Faculty Senate Legislation #2006-06(B) –Center on Hemispheric Studies

\*\*\*\*\*

On September 27, 2006, the Faculty Senate unanimously approved the proposal for the Center on Hemispheric Studies, with the understanding that the Advisory Board membership will be rotating. The proposal is enclosed for your reference.

This legislation is now forwarded to you for your action.

SS/kl

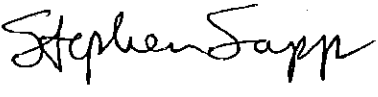
cc: Thomas LeBlanc, Executive Vice President and Provost  
/ Susan Purcell, Director, Center on Hemispheric Studies

[Please contact the Senate office to view this proposal.]



**MEMORANDUM**

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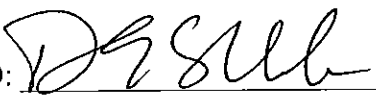
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SS/kl

cc: Thomas LeBlanc, Executive Vice President and Provost  
/ Susan Purcell, Director, Center on Hemispheric Studies

Faculty Senate Legislation #2006-06(B) –Center on Hemispheric Studies

**PRESIDENT'S RESPONSE**

APPROVED:  DATE: Oct 10 2006  
(President's Signature)

OFFICE OR INDIVIDUAL TO IMPLEMENT: Provost

EFFECTIVE DATE OF LEGISLATION: \_\_\_\_\_  
(if other than June 1 next following)

NOT APPROVED AND REFERRED TO: \_\_\_\_\_

REMARKS (IF NOT APPROVED): \_\_\_\_\_



*Center for*  
**HEMISPHERIC POLICY**  
UNIVERSITY OF MIAMI

**Mission:** The Center for Hemispheric Policy at the University of Miami was established in April 2005 to discuss political, economic, foreign policy and related issues involving Latin America and the Caribbean and their relationship with the United States. It also intends to develop policy alternatives for dealing with the challenges confronting the region and U.S. relations with its southern neighbors. To achieve these goals, the Center will sponsor a variety of public and private programs for the university community, as well as for the Greater Miami business, banking and legal communities, as well as for the media, non-governmental institutions and other interested parties. Such programs will feature government and non-governmental leaders from throughout the Western Hemisphere, including the United States, as well as from other parts of the world with interests in the region. The Center will also sponsor public and private programs in Latin America and the Caribbean in order to make the University of Miami better known in the region, which would enhance efforts by the University to recruit both students and faculty from Latin America and the Caribbean. In addition, the Center plans to sponsor a Visiting Fellows program for outstanding and influential opinion leaders in the region. Finally, the Center will organize a number of task forces, composed of experts from the United States, Latin America and elsewhere, to examine and recommend policy options regarding unresolved issues of importance that affect Latin America and the Caribbean, as well as U.S. relations with the countries of the region.

**Funding:** The Center recently received a \$500,000 grant from the U.S. Department of States for the current year. The funds will be used to offset the costs of fifteen public programs, two Visiting Fellows (one from Mexico and one from Brazil), and two task forces. The first will deal with "China and Latin America." The second will focus on "Competitiveness and Democracy in Latin America." The Center also recently learned that an equivalent amount of funding has been earmarked for the Center by the U.S. Congress for 2006-2007. The Center plans to seek additional funding from the private sector and from private foundations to complement the funding from the U.S. government. In addition, it plans to establish an endowment as a result of a campaign that will focus on private donations from individuals in Latin America and the Caribbean, the United States and Canada.

**Advisory Board**

The Center will establish an Advisory Board whose membership will consist of at least three members of the faculty of the University of Miami selected by the Provost. The Advisory Board will meet regularly during the academic year to discuss the programs and fundraising activities of the Center.

**Reporting structure:** The Director of the Center for Hemispheric Policy is appointed by and serves at the pleasure of the president of the University of Miami. The Director will be fully reviewed at least every five years by the president.

**Staff:** The Center maintains a very lean staff. Dr. Susan Kaufman Purcell is its Director. Its Associate Director is Ms. Susan Davis. There is also one full-time program officer, an executive assistant and four part-time student interns. The Center is currently located in the Jenkins Building of the School of Business Administration.

**Accomplishments to date:** During the eight months of its existence, the Center has organized approximately fifteen programs. These included panel discussions on Brazil, Mexico, the outlook for Latin American democracy, India and Latin America, and Argentina's economic prospects. Its new book program featured a recent publication on the role of the National Security Council in the making of U.S. foreign policy, with the author focusing his remarks on Latin America. High level government speakers from Latin America included the foreign minister of Chile, the head of Argentina's Central Bank and the newly-elected Secretary of the Organization of American States.

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*January 11, 2006*



*Center for*  
**HEMISPHERIC POLICY**  
UNIVERSITY OF MIAMI

### Annual Budget

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*April 14, 2006*

## Faculty Senate Office

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**From:** Faculty Senate Office  
**Sent:** Tuesday, October 17, 2006 4:26 PM  
**To:** Purcell, Susan K.  
**Subject:** Approved Faculty Senate Legislation

Below is the link to your copy of the following Faculty Senate legislation that was approved by the President.

Legislation #2006-06 (B) - Center on Hemispheric Studies  
<https://www6.miami.edu/faculty-senate/2006-legislation/2006-06.pdf>

Thank you,  
Robyn Hardeman

Faculty Senate Office  
1252 Memorial Drive  
325 Ashe Admin. Building  
Coral Gables, Florida 33146  
Loc. 4634  
Phone: (305) 284-3721  
Fax: (305) 284-5515  
<http://www.miami.edu/fs>

## Faculty Senate Office

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**From:** Faculty Senate Office  
**Sent:** Friday, October 06, 2006 12:56 PM  
**To:** Purcell, Susan K.  
**Subject:** Proposed Faculty Senate legislation

**Attachments:** 20061005135550378.tif



2006100513555037  
8.tif (245 KB)...

Attached is your copy of Legislation #2006-06 which is pending based on approval by the President. You will be sent a copy of the final legislation once it has been approved.

Regards,

Robyn Hardeman

Faculty Senate Office  
1252 Memorial Drive  
325 Ashe Admin. Building  
Coral Gables, Florida 33146  
Loc. 4634  
Phone: (305) 284-3721  
Fax: (305) 284-5515  
<http://www.miami.edu/fs>



**September 27, 2006  
Faculty Senate Minutes**

The meeting, held in the Seminar Room at the Rosenstiel Campus, opened at 3:30 p.m.

**CHAIR'S REMARKS**

As indicated in his memorandum to Senators, the Chair noted that there had been several losses to the University family over the summer: Robert Kelley from the Department of Mathematics, Tony Elfouhaily from the Rosenstiel campus, and Pam Murfin, wife of Ross Murfin, former Professor of English and Dean of the College of Arts and Sciences. A moment of silence was held. The Chair also reminded Senators that some of the items that come before the Senate are complex and/or even contentious and asked that discussion be focused on the issue before the body; that Senators avoid bringing in concerns that are only tangential to that issue, and that Senators speak to an issue only if they have something new to add. The Chair expressed the apologies of the second Vice Chair, Sharyn Ladner, for her absence because she was attending her professional society meeting.

**PROVOST'S REMARKS**

The Provost spoke in place of the President, who was not able to attend due to a long-standing commitment that was scheduled a year ago. The Provost presented a number of items.

- The University received an anonymous gift for the Momentum Campaign that will fund five professorships, four in the College of Arts and Sciences and one in the School of Architecture: The new Distinguished Professors are: Dr. Chuck Carver, Distinguished Professor of Psychology in the College of Arts and Sciences; Dr. David Ellison, Distinguished Professor in the Humanities in the College of Arts and Sciences; Dr. Howard Gordon, Distinguished Professor of Physics in the College of Arts and Sciences; Dr. Susan Haack, Distinguished Professor in the Humanities in the College of Arts and Sciences; and Dean Elizabeth Plater-Zyberk, Distinguished Professor of Architecture. Also, Nobel Prize winner Andrew Schally has joined the University and received a Distinguished Professorship from the generous gift of the Miller family.
- The Shared Appreciation Mortgage Plan has been implemented. For questions regarding this program, contact Mark Diaz, Associate Vice President of Budget and Planning.
- As of September 1, 2006, wireless capability is available to all faculty, students, and staff on the Coral Gables campus.
- There will be number of searches held for senior positions: William Hipp, Dean of the Frost School of Music, announced that he is stepping down; Steven Ullmann is stepping down as Dean of the Graduate School to focus on his duties as Vice Provost for Faculty Affairs; Lewis Temares is stepping down as the Dean of the College of Engineering to focus on his role as Vice President of Information Technology; and Dean Paul Sugrue is stepping down as Dean of the School of Business.
- Freshman class enrollment update: Last fall we overenrolled (2,272 in a model that wanted 2,089). This year we enrolled almost on target (2,054 in a model that wanted no more than 2,000). We are expecting a 7-10 point increase in the SATs. We have reached a record high proportion (67%) of the class that has come from the top 10% of their high schools. The gender balance is comparable to the previous year (52% female to 48% male). The under-represented minority statistics are comparable to past years (9-10% African American; low side of 20% Hispanic). Our discount rate is comparable to past years (30% overall and around 35% for freshmen). We have gone from an 82% freshmen retention rate to an 89% retention rate.

- In the *US News* ranking we moved from 55 to 54, representing an improvement of 12 places since 2001.
- The strategic planning process is in place and the goal is to exhibit the educational and research characteristics of the 26 private universities in the AAU within the next decade. In April, the Board of Trustees will be presented with a plan outlining how this goal can be achieved. The Provost entertained questions from the floor.

#### **APPROVAL OF TODAY'S AGENDA**

The meeting agenda *passed unanimously*.

#### **APPROVAL OF MINUTES OF APRIL 26, 2006**

The minutes of April 26, 2006, *passed unanimously*.

#### **RESOLUTION PERTAINING TO THE ADMINISTRATION'S HANDLING OF STUDENT DISCIPLINE RE: JANITORS' STRIKE**

Roger Kanet, Senator for the College of Arts and Sciences, presented a resolution pertaining to the administration's handling of student discipline regarding the janitors' strike. He indicated that the resolution does not judge the appropriateness or inappropriateness of the students' activities but the administration's handling of the situation and the procedures followed. *The Senate voted unanimously to adopt the resolution.* The Chair of the Senate asked the Secretary of the Senate to read a written response from the President since she was unable to attend this meeting. After discussion, it was recommended that this issue be brought up as a matter of discussion at the next meeting when the President is present.

#### **INTRODUCTION OF RICARDO HALL, DEAN OF STUDENTS**

Ricardo Hall, Dean of Students, introduced himself to the Senate and shared his plans for his new position. He explained that the Office of the Dean of Students is responsible for fraternity and sorority affairs, alcohol and drug education, judicial affairs, the Honor Council, and the Chaplains Association. The office is involved in crisis response for the University and community relations. There is a licensed clinical social worker employed in that office, making UM one of the few institutions in the country that has a full-time case manager. After sharing some of his experiences and observations at the University, he explained that there is an ad hoc Committee in place to review the Student Rights and Responsibilities Handbook. The Committee charge is a broad review of the University's policies and the review of specific concerns that have been voiced by the faculty. There will most likely be major revisions to the Undergraduate Student Handbook.

#### **UPCOMING HEALTH CARE PLAN**

Steven Ullmann, Vice Provost for University Administration and Faculty Affairs, gave a presentation regarding the comparison of the 2004-2006 and 2007 health care benefits and discussed the options available during the upcoming open enrollment period. William Walsh, Executive Director of Benefits Administration, and Laurence Deets, Consultant from Butler, Buckley, and Deets, Inc., answered questions. The Chair of the Senate informed the Senate that he has asked the Senate's Budget and Compensation Committee to work with the administration to come up with some type of protocol to allow us earlier input into the creation of new plans than has been available in the past.

#### **UPDATE ON SACS ACCREDITATION 2008**

Andy Gomez, Chair of the SACS accreditation team, gave an update to the Senate. Information on SACS can be found at <http://sacs.miami.edu/portal/site/sacs>. He stated that a committee has been appointed that includes faculty to start deliberations on the Quality Enhancement Plan

(QEP). The goal is to finish a draft by March 17, 2007, and to make it available to faculty. The outside review will take place March 25-27, 2008.

#### **FACULTY PARENTAL LEAVE POLICY**

The Chair informed the Senate that the proposed Parental Leave Policy was approved by the General Welfare Committee with the understanding that special arrangements may be made in the policy with individuals in certain circumstances. Steven Ullmann, Vice Provost for University Administration and Faculty Affairs, submitted a proposal to include Research Faculty in the Parental Leave Policy. Dr. Ullmann stated that rather than adding the Research Faculty as an addendum to the existing policy, it made more sense to rewrite the policy incorporating Research Faculty into the language associated with all faculty at the University. After discussion of the proposal *the Senate voted by a majority* to approve the proposal. *A motion was made and seconded* to have the proposal become effective immediately. *The motion was approved unanimously.*

#### **ESTABLISHMENT OF AN INTERSCHOOL/INTERDEPARTMENTAL MASTER'S PROGRAM**

Steven Ullmann, Vice Provost for University Administration and Faculty Affairs, presented a proposal to establish an Interschool/Interdepartmental Master's Degree Program, noting that we do not currently have a policy to deal with such programs. The Chair of the Senate pointed out that this is a governance structure that does not set up a specific program but is an oversight structure for programs that cut across schools and colleges. Discussion resulted in the following changes to the proposal, which were accepted by Dr. Ullmann: inclusion of "with members serving three year staggered terms." in item #3 at the end of the second sentence, and addition of "Proposal for the governance of" at the beginning of the title of the proposal. *The Senate voted by a majority* to approve the proposal with the two additions noted above. *A motion was made and seconded* to have the proposal become effective immediately. *The motion passed unanimously.*

#### **MAJOR IN CLASSICS IN THE DEPARTMENT OF CLASSICS**

John Paul Russo, Interim Chair of the Department of Classics, presented a proposal for the establishment of a major in the Department of Classics. *The Senate voted unanimously* to approve the establishment of the major. *A motion was made and seconded* to have this major become operative in the spring of 2007. *The motion passed unanimously.*

#### **NAME CHANGE OF THE DEPARTMENT OF FOREIGN LANGUAGES**

*In absentia*, Anne Cruz, Chair of the Department of Foreign Languages and Literatures, submitted a proposal to change the name of the Department of Foreign Languages and Literatures to the Department of Modern Languages and Literatures. *The Senate voted unanimously* to approve the proposal. *A motion was made and seconded* to have the name change become effective for the spring of 2007 and that the department be granted the authority to begin using the name as soon as the President approves the legislation. *The motion passed unanimously.*

#### **CENTER ON HEMISPHERIC STUDIES**

The Chair informed the Senate that the proposal for the Center on Hemispheric Studies was approved by the General Welfare Committee with the understanding that the Advisory Board membership will be rotating. *The Senate voted unanimously* to approve the proposal.

## **REVISION OF THE FACULTY MANUAL INCORPORATING CHANGES TO THE PENSION PLAN**

When the General Welfare Committee discussed the proposed revision to the Faculty Manual incorporating changes to the pension plan, it was approved with the understanding that the proposal would become effective immediately. Provost LeBlanc submitted the proposed changes to the Senate. After discussion, *the Senate voted by a majority*, with four abstentions, to approve the revision to the Faculty Manual.

## **ESTABLISHMENT OF A NON-CLINICAL EDUCATOR TRACK IN THE MILLER SCHOOL OF MEDICINE**

William Awad, Senator for the Miller School of Medicine, joined by Robert Warren as interim Chair of the Department of Cell Biology and Anatomy, presented a proposal to establish a non-clinical educator track in that department. Dr. Awad noted that this measure must be evaluated and reapproved before it can be continued beyond five years. Within this time period the School Council will evaluate the program and render a report to the Faculty Senate with a recommendation regarding the continuation of this track. After discussion, *the Senate voted unanimously* to approve the proposal.

## **COMMITTEE ON PROFESSIONAL CONDUCT**

As required by Faculty Manual section B4.9 ("The Committee on Professional Conduct consists of a panel from five to twelve senior tenured faculty members elected annually by the Faculty Senate"), the Chair presented a proposed list of members. *The Senate voted unanimously* to approve the proposed list.

## **FACULTY HEARING COMMITTEE**

As required by the Faculty Manual section C15.9 ("The Committee shall be drawn from a standing panel of twenty tenured faculty members elected each year in a manner determined by the Faculty Senate and approved by the President"), the Chair presented a proposed list of members. *The Senate voted unanimously* to approve the proposed list.

## **GENERAL WELFARE COMMITTEE ELECTION FOR THE SCHOOLS OF BUSINESS AND EDUCATION**

The Chair informed the Senate that at the General Welfare Committee election last April, the Schools of Business and Education resulted in a tie. An election was held to determine who the representatives would be for these two schools. Election results: School of Business-Jonathan West; School of Education-Randall Penfield.

## **OTHER BUSINESS**

Eugene Clasby, Chair of the Outstanding Teaching Award Committee, asked senators to assist the Committee by nominating outstanding teachers for this award and asked that they not be discouraged by the nomination process, noting that the Senate office will provide guidance.

## **INFORMATION ITEM: FACULTY SENATE STANDING COMMITTEE APPOINTMENTS**

As required by Faculty Manual section A15.2 ("The Chair shall report the membership of all committees to the Senate"), the Chair presented the list of standing committee members.

The meeting adjourned at 5:35 p.m.

Kimberly Litman  
Secretary of the Faculty Senate

## Faculty Senate Office

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**From:** Faculty Senate Office  
**Sent:** Tuesday, October 17, 2006 4:19 PM  
**To:** Brenner, Lynne; Brown, Otis B.; Buckley, Reba; Cabrera, Jose M.; Carpintero, Yvette M.; Garcia, Cecilia; Glernaud, Rose-Kellie; Goff-Tlemsani, Sarah Elaine; Goldschmidt, Pascal J.; Gonzalez, Martha Lopez; Grogg, Sam; Halleran, Michael Ros; Herrera, Marisela; Hipp, James William; Lepisto, Catherine; Lynch, Dennis O.; Orehovec, Paul Martin; Peragallo, Nilda P; Plater-Zyberk, Elizabeth M.; Prilleltensky, Isaac; Ripoll, Blanca Ileana; Robitaille, Magaly; Schwab, Edna L; Segrera-Guerra, Lourdes Eileen; Stadmire, Dawn Renee; Sugrue, Paul K; Temares, M. Lewis; Ullmann, Steven G.; Walker, William  
**Cc:** Markowitz, Elizabeth Paz; Sapp, Stephen  
**Subject:** Approved Faculty Senate Legislation

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Legislation # 2006-01(D) - Resolution pertaining to the administration's handling of student discipline regarding the janitors strike

<https://www6.miami.edu/faculty-senate/2006-legislation/2006-01.pdf>

Legislation #2006-02 (B) - Modification of the Parental Leave Policy

<https://www6.miami.edu/faculty-senate/2006-legislation/2006-02.pdf>

Legislation #2006-05 (B) - Name change of the Department of Foreign Languages and Literatures

<https://www6.miami.edu/faculty-senate/2006-legislation/2006-05.pdf>

Legislation #2006-06 (B) - Center on Hemispheric Studies

<https://www6.miami.edu/faculty-senate/2006-legislation/2006-06.pdf>

Legislation #2006-07 (B) - Modification of *Faculty Manual* section C17.2 to reflect changes to the Retirement Savings Plan

<https://www6.miami.edu/faculty-senate/2006-legislation/2006-07.pdf>

Legislation #2006-08 (B) - Establishment of non-clinical Educator track in the Department of Cell Biology and Anatomy

<https://www6.miami.edu/faculty-senate/2006-legislation/2006-08.pdf>

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**FACULTY SENATE MEETING**  
**Rosenstiel Campus, Seminar Room**  
**September 27, 2006 - 3:30 P.M.**  
**AGENDA**

<b>A.</b>	<b><u>Introductory Matters</u></b>	<b>Approx. Time</b>
A1.	#Chair's remarks	3:30
A2.	Provost's remarks	3:35
A3.	Approval of today's agenda	3:40
A4.	#Approval of minutes of April 26 , 2006	3:45
A5.	Other announcements	3:50
<b>B.</b>	<b><u>General Matters</u></b>	
B1.	#Resolution pertaining to the administrations handling of student discipline re: janitors strike – R. Kanet	3:55
B2.	Ricardo Hall, Dean of Students to introduce himself	4:05
B3.	# Upcoming Health Care Plan – W. Walsh <i>(material handed out at mtg- included with this packet)</i>	4:15
B4.	Update on SACS Accreditation 2008 – A. Gomez	4:25
B5.	#Faculty Parental Leave Policy – S. Ullmann	4:35
B6.	#Establishment of an Inter School/College Masters Program – S. Ullmann	4:45
B7.	#Major in Classics in the Department of Classics – J. P. Russo	4:55
B8.	#Name change of the Department of Foreign Languages – A. Cruz	5:05
B9.	#Center on Hemispheric Studies	5:15
B10.	#Revision of the Faculty Manual incorporating changes to the pension plan – T. LeBlanc	5:25
B11.	#Establishment of a non-clinical educator track in the MSOM – W. Awad	5:35
B12.	Approval of proposed membership on: a) #Committee on Professional Conduct b) #Faculty Hearing Committee	5:45
B13.	General Welfare Committee election for the Schools of Business and Education (the April election resulted in a tie)	5:50
B14.	Information Item: #Faculty Senate Standing Committee Appointments	
<b>C.</b>	<b><u>Other Business</u></b>	<b>5:55</b>
<b>D.</b>	<b><u>Adjournment</u></b>	

# related material included



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*January 11, 2006*





*Center for*  
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*April 14, 2006*



MEMORANDUM

Thomas J. LeBlanc, Ph.D.  
Executive Vice President and Provost

December 12, 2005

To: Mary Coombs  
Chair, Faculty Senate

From: Thomas J. LeBlanc, Ph.D. *TL*  
Executive Vice President and Provost

Subject: Center for Hemispheric Policy

I write to confirm that the Deans approved the establishment of the Center for Hemispheric Policy at the December 7th meeting of the Academic Deans' Policy Council.

TL/em

cc: Susan K. Purcell

**General Welfare Committee**  
**August 23, 2006**  
**3:30 p.m.**  
**Room 289, McArthur Building**

1. Chair's remarks (3:30)
2. #Major in Classics in the Department of Classics – J. Paul Russo (3:45)
3. #Name change of the Department of Foreign Languages – A. Cruz (3:55)
4. Upcoming plans – T. LeBlanc (4:05)
5. #Revision of the Faculty Manual incorporating changes to the pension plan (4:25)
6. #Faculty Parental Leave Policy – S. Ullmann (4:40)
7. #Resolution pertaining to the administrations handling of student discipline re: janitors strike – R. Kanet (4:55)
8. #Center on Hemispheric Studies (5:10)
9. Review timeline for the evaluation of a department chair (5:15)
10. #Proposed membership for the Hearing Panel (5:25)
11. #Proposed membership for the Committee on Professional Conduct (5:30)
12. # Establishment of a non-clinical educator track in the MSOM – W. Awad (5:35)
13. # Information Item: Updated GWC meeting calendar (note: 3/14/07 mtg. moved to 3/21/07)  
\*\*\*\*\*  
# related material included

NOTE: Copied below are additional items that will be on the August 30<sup>th</sup> Senate agenda that are not included on the GWC agenda.

- William Walsh and Larry Deets to address the Senate regarding health care
- Ricardo Hall, Dean of Students, to address the Senate
- GWC election to replace Lydia DeSantis in the School of Nursing and for the Schools of Business and Education (last election resulted in a tie)
- Standing Committee membership list



Center for  
**HEMISPHERIC POLICY**  
UNIVERSITY OF MIAMI

**Mission:** The Center for Hemispheric Policy at the University of Miami was established in April 2005 to discuss political, economic, foreign policy and related issues involving Latin America and the Caribbean and their relationship with the United States. It also intends to develop policy alternatives for dealing with the challenges confronting the region and U.S. relations with its southern neighbors. To achieve these goals, the Center will sponsor a variety of public and private programs for the university community, as well as for the Greater Miami business, banking and legal communities, as well as for the media, non-governmental institutions and other interested parties. Such programs will feature government and non-governmental leaders from throughout the Western Hemisphere, including the United States, as well as from other parts of the world with interests in the region. The Center will also sponsor public and private programs in Latin America and the Caribbean in order to make the University of Miami better known in the region, which would enhance efforts by the University to recruit both students and faculty from Latin America and the Caribbean. In addition, the Center plans to sponsor a Visiting Fellows program for outstanding and influential opinion leaders in the region. Finally, the Center will organize a number of task forces, composed of experts from the United States, Latin America and elsewhere, to examine and recommend policy options regarding unresolved issues of importance that affect Latin America and the Caribbean, as well as U.S. relations with the countries of the region.

**Funding:** The Center recently received a \$500,000 grant from the U.S. Department of States for the current year. The funds will be used to offset the costs of fifteen public programs, two Visiting Fellows (one from Mexico and one from Brazil), and two task forces. The first will deal with "China and Latin America." The second will focus on "Competitiveness and Democracy in Latin America." The Center also recently learned that an equivalent amount of funding has been earmarked for the Center by the U.S. Congress for 2006-2007. The Center plans to seek additional funding from the private sector and from private foundations to complement the funding from the U.S. government. In addition, it plans to establish an endowment as a result of a campaign that will focus on private donations from individuals in Latin America and the Caribbean, the United States and Canada.

#### **Advisory Board**

The Center will establish an Advisory Board whose membership will include consist of at least three representatives members of the faculty of the University of Miami selected by the Provost. The Advisory Board will meet once a year regularly during the academic year to discuss the programs and fundraising priorities activities of the Center.

## 8/23/06 GWC agenda item #8

**Reporting structure:** The Director of the Center for Hemispheric Policy is appointed by and serves at the pleasure of the president of the University of Miami. The Director will be fully reviewed at least every five years by the president.

**Staff:** The Center maintains a very lean staff. Dr. Susan Kaufman Purcell is its Director. Its Associate Director is Ms. Susan Davis. There is also one full-time program officer, an executive assistant and four part-time student interns. The Center is currently located in the Jenkins Building of the School of Business Administration.

**Accomplishments to date:** During the eight months of its existence, the Center has organized approximately fifteen programs. These included panel discussions on Brazil, Mexico, the outlook for Latin American democracy, India and Latin America, and Argentina's economic prospects. Its new book program featured a recent publication on the role of the National Security Council in the making of U.S. foreign policy, with the author focusing his remarks on Latin America. High level government speakers from Latin America included the foreign minister of Chile, the head of Argentina's Central Bank and the newly-elected Secretary of the Organization of American States.

**Director's activities:** Since her arrival at the University of Miami, Dr. Purcell has been working hard to meet community leaders who are interested and/or involved in Latin America and the Caribbean. She has also tried to inform relevant institutions and individuals throughout the hemisphere of the recent establishment of the Center for Hemispheric Policy at the University of Miami. To this end, she has made approximately a dozen television appearances, given approximately twenty newspaper interviews, and has testified before the U.S. Congress on Latin American democracy and U.S. policy to foster it in the hemisphere. She also writes a monthly column on political and economic issues involving Latin America and U.S. policy toward the region for *AmericaEconomia*, the Latin American equivalent of *Business Week*. Finally, she has been a speaker at approximately twenty conferences or meetings, including two in Brazil, one in Argentina, one in Mexico and one in Belgium.

*January 11, 2006*



*Center for*  
**HEMISPHERIC POLICY**  
UNIVERSITY OF MIAMI

### Annual Budget

The Center for Hemispheric Policy was established in April 2005 and is in the start-up phase of its operation. At this time we project that the annual budget for programs, compensation and operations will be approximately one million dollars per year. Currently the Center has been granted Department of State funding for two years at five hundred thousand dollars per year.

The Center's yearly estimated programming expense is \$387,000 for approximately 30 events with elite-level speakers or panel presentations; two task forces comprised of three sessions each and a publication; two Visiting Fellows; approximately 10-12 policy papers; and a major Latin America conference. The annual compensation for permanent staff, and graduate and undergraduate assistants is \$562,420. The cost of operations annually is approximately \$24,000. The total annual budget is estimated to be \$973,420 of which \$500,000 is covered by the grant, and the Center expects to raise another \$75,000-100,000 in corporate and foundation support for its programs.

The Center will be responsible for underwriting the total costs of its annual budget in three years by obtaining external support from private contributors, corporations and foundations, in addition to government funding. We have been working closely with the Central Development office of University Advancement to develop a long-term fundraising strategy for the Center.

*April 14, 2006*



MEMORANDUM

Thomas J. LeBlanc, Ph.D.  
Executive Vice President and Provost

December 12, 2005

To: Mary Coombs  
Chair, Faculty Senate

From: Thomas J. LeBlanc, Ph.D. *TJL*  
Executive Vice President and Provost

Subject: Center for Hemispheric Policy

I write to confirm that the Deans approved the establishment of the Center for Hemispheric Policy at the December 7th meeting of the Academic Deans' Policy Council.

TL/em

cc: Susan K. Purcell

Faculty Senate Office

file "leg. # 2007-41"  
"misc section"

**From:** Senate Chair  
**Sent:** Wednesday, July 06, 2011 6:55 PM  
**To:** LeBlanc, Thomas J  
**Cc:** Faculty Senate Office  
**Subject:** Our discussion of a degree and a center

Tom,

You were right about the Real Estate Masters I raised with you. I have missed very few Senate meetings, but perhaps I missed this one. In any event, we checked and it was formally approved by the Senate.

As for the Hemisphere [whatever], I was right that the legislation sent to and approved by the President uses the name "Center on Hemispheric Studies". However, the back-up material for the legislation contains a document that looks a bit like a Charter (though it does not use that term), which discusses the "Center for Hemispheric Policy." While there is an apparent conflict, it seems to me that in light of the fact that the latter term was used contemporaneously with the approval of the legislation by the President, and has been used ever since, we should let the matter rest. I'll have the Senate Staff make a note for the files explaining the above, in case it arises again.

Regards,

Rick

p.s.: My complaint about the Center's abject failure to involve our own Latin American and Caribbean experts to any meaningful degree stands.